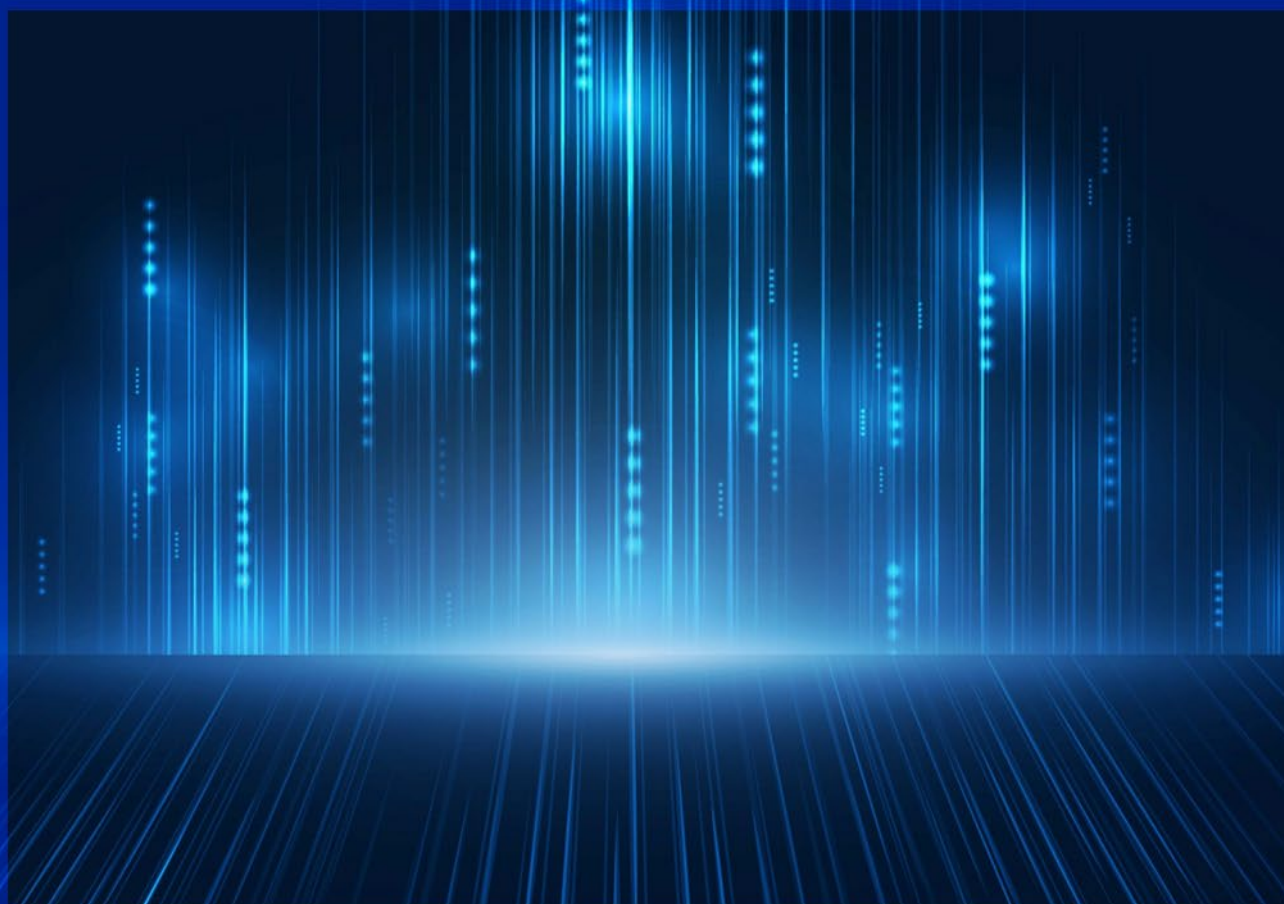




PMO Centre of Excellence

A KPMG Service for G-Cloud 15

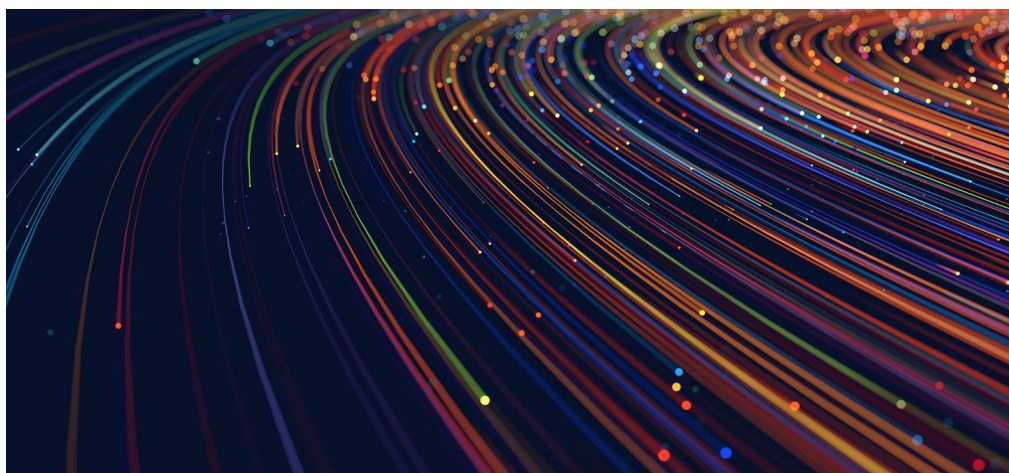


KPMG Overview

KPMG is a global leader in the professional services industry, ranking among the "Big Four" accounting firms. With over 236,000 employees spread across 144 countries, KPMG has significant scale that allows us to provide diverse technology services, robustly and at scale.

From individuals and small businesses to multinational corporations, KPMG helps government organisations private sector business at all levels tackle their most complex business challenges.

KPMG's global network provides clients with access to both leading UK and global expertise and insights, ensuring that you receive tailored solutions, advice and support that are relevant to your specific needs.



KPMG is a frontrunner implementing cutting-edge technologies. We leverage artificial intelligence, data analytics, and blockchain to enhance services and to deliver innovative solutions. This commitment to technology ensures that KPMG remains at the forefront of the professional services industry, constantly evolving and adapting to meet the ever-changing needs of their clients.

KPMG's combination of technology transformation experience coupled with the support of a broad UK and global network makes us the trusted partner of choice for some of the UK's most challenging technology transformations.

Additional points:

- **Services:** KPMG offers a wide range of services including transformation advisory, technology, audit and tax services.
- **Industries:** KPMG serves clients across a variety of industries including government, healthcare, transport and financial services.
- **Culture:** KPMG is committed to fostering a diverse and inclusive workplace culture. We have been recognised for our efforts in promoting social mobility, gender equality and LGBTQ+ inclusion.
- **Sustainability:** KPMG is dedicated to environmental sustainability and has set ambitious goals for reducing our carbon footprint.



PMO Centre of Excellence services (PMO CoE)



Service Description:

KPMG's PMO CoE services help organisations deliver technology project and programme outcomes with confidence.

They play a key role in making sure projects and programmes are delivered effectively on time, to the required quality and to budget.

KPMG teams integrate seamlessly and adopt a targeted range of leading delivery methodologies to minimise delivery risk and inspire delivery confidence.



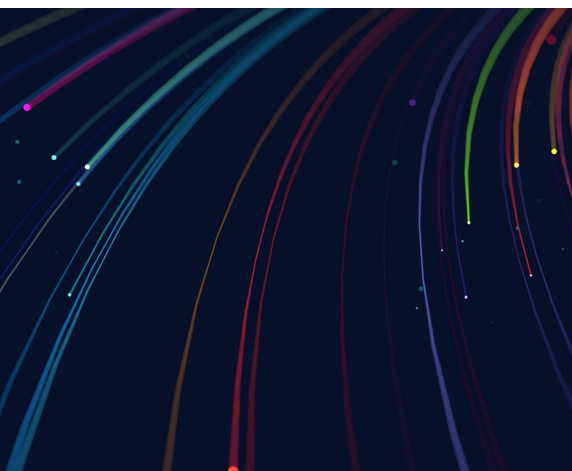
Key benefits

- Mobilise a robust PMO function within days
- Gain greater confidence in project and programme and project portfolio delivery
- Increase efficiency and effectiveness across programme and project portfolios
- Achieve consistency in managing and delivering change
- Obtain timely MI allowing you to intervene earlier and faster
- Improved centralised control and oversight
- Optimise use of resource across portfolio
- Free up your own staff for higher value add areas
- Establish an integrated project management repository



Key service features

- Integrated programme planning and tracking
- Comprehensive and timeline reporting underpinned by meaningful metrics
- Progress and resource management
- Risk and issue management
- Decision support
- Comprehensive stakeholder engagement planning and implementation
- Clarity on the impact of project change
- Quality control – assessment of programme health and maturity
- Central project document repository management
- Efficient and scalable governance structures
- Flexible delivery methodology alignment (e.g. SAFe, Agile, Waterfall)



Our Approach

Activities will be tailored to your specific needs but typically cover six core areas:

Mobilisation

- Clarifying and agreeing scope / objectives
- Documenting assumptions and risks
- Executing kick-off governance
- Embedding project/programme governance
- Compiling project background documentation
- Supporting key stakeholder discussions
- Developing project timeline / delivery plans
- Establishing project performance requirements
- Finalising the Project Charter

Developing and/or managing the project plan

- Developing the Work Breakdown Structure (WBS)
- Estimating task durations
- Identifying support, overhead and contingency requirements
- Developing the delivery detailed delivery plan
- Determining task dependencies and sequencing
- Assigning resources and costs
- Formally agreeing and baselining the project plan

Managing project close and transition

- Managing transition of activities to BAU owners
- Ensuring long term benefits ownership
- Completing lessons learned activities
- Closing contracts with subcontractors
- Disbanding projects resources and Infrastructure
- Formally closing project(s) against agreed criteria
- Completing post closure reviews

Deployment of leading PMO tooling

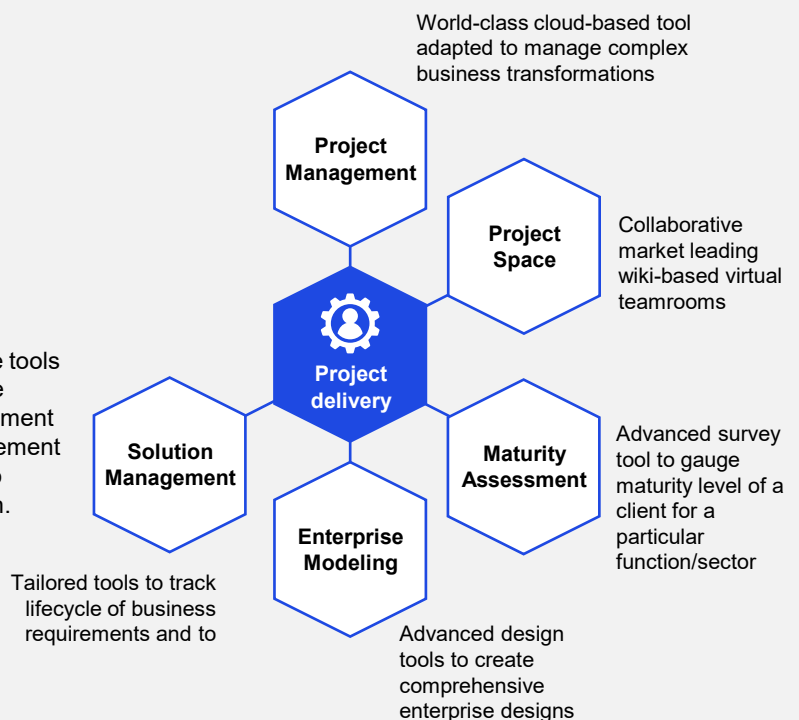
Our integrated tool sets equip teams with collaborative tools to support all areas of project management, enterprise modelling, maturity assessments, stakeholder engagement and requirements tracing. They ensure robust management of all activities from requirements definition, through to testing, implementation and lasting benefits realisation.

Tracking and/or managing delivery

- Capturing/reporting progress data
- Managing risks, issues & dependencies
- Managing governance meetings
- Developing status reports
- Driving and supporting informal progress checks
- Analysing ad-hoc delivery data/information
- Supporting deep-dive issue and resolution meetings

Embedding and/or managing Project Controls

- Developing delivery KPIs and reporting approach
- Developing deliverables list
- Development & Execute
- Scope Management
- Quality Management
- Risk & Issue Management
- Budget Management
- Change Control
- Document Management
- Developing Reporting Procedures
- Developing Administrative Handbook





Contact us:

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