



ERP Preparation

A KPMG Service for G-Cloud 15



ERP Preparation



Service Description:

KPMG's ERP Preparation service offering provides a robust framework and methodology for evaluating an organisation's readiness to proceed with either a major ERP replacement or cloud migration programme.

It provides an holistic maturity assessment and guidance on any required remediation activity across four key domains –all of which are crucial to ERP implementation success:

- Enterprise Architecture & Strategy;
- Organisational Cloud-readiness;
- Business Case & Sourcing Strategy; and development of a robust.
- Implementation Roadmap.



What are the benefits of KPMG's ERP Preparation offering?

Our ERP Preparation approach provides our clients with:

- A proven means of de-risking ERP implementation and maximising the value of your technology investment
- The ability to take full advantage of the technical, functional and operational benefits offered by a move to the cloud
- Significant reduction in time to deliver transformation using pre-existing assets underpinned by a wealth of experience in public sector programme assurance
- Based on pre-defined academic, student and professional services staff personas.
- Experienced public sector technology and transformation expertise through our dedicated functional transformation teams, including programme and change and communications experience
- Business case development and benefits management expertise



Our service features

Dependent on existing progress and maturity, our ERP Preparation readiness assessment covers a broad array of topics including:

- Application landscape, infrastructure and integration complexity;
- Legacy vendor contracts and strategy;
- Full-life costing, business case and 'Case for Change' development;
- Programme management and governance set-up;
- Preparatory design, both from a delivery model and managed service perspective;
- Skills, capability, capacity and cultural readiness for change;
- Programme scoping and sourcing strategy, including market awareness;
- Implementation strategy, sequencing and alignment with other programme of change;
- Comms, change management and people transition planning

Why KPMG

We're your experienced partner

We have extensive experience in:

- Professional service transformation programmes
- Complex business case development
- ERP and HCM Cloud Migration programmes
- Internal Audit and Major Programme Assurance reviews
- Multiple remediation and turnaround projects
- Global public sector research

We will work side by side with you to deliver the right outcomes.

We understand that investing in a new platform is a substantial undertaking and that universities need assurance over the solution and may also need consistency and continuity of service.

We understand the UK public sector

We understand your context and challenges including:

- Increasing inflationary pressures
- The desire to foster a better service culture
- Ailing infrastructure (both physical and digital)
- Increasing citizen expectations
- The inexorable shift to Cloud/SAAS
- The push for greater operational agility
- Increased focus on post-Covid hybrid working

We know you want to:

- Utilise emerging technology
- Make changes with ease
- Make data driven decisions
- Benefit commercially from fewer suppliers / economies of scale
- Flex your partner/supplier ecosystem
- Use popular productivity tools (Word, Excel, Teams)

We know public sector entities typically struggle with change, and need particular support with:

- Mindset
- Scope
- Preparation
- Approach
- Governance
- Procurement

We know what it takes to help you transform

To take advantage of the opportunities that cloud has to offer you need to achieve a change in organisational mind-set from 'adapting' new technology to 'adopting' it;

In order to pave the way for lasting improvement, you need to address your whole delivery model not just the technology that underpins it;

Whilst public sector organisations are different in many ways, and operate within their own unique regulatory landscape, a lot of the core processes and functions that they deliver are no different from any other business;

The real challenge isn't technical, its gaining organisational buy-in to change – which is no mean feat;

Therefore, to be truly transformative you need to start on the right foot and:

- Ensure that you have the necessary skills and expertise to succeed;
- Understand the full extent of the investment that you're going to be required to make;
- Understand the complexities and challenges of your legacy IT estate;
- Have a robust and well thought through procurement and sourcing strategy;
- Have set yourself up to succeed from a governance, change and decision-making perspective; and
- Prepared a detailed roadmap for how you're going to deliver the change.



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