

SmartSourcing Ltd - G-Cloud 15

Service Definition

Cloud Support: Transition Consulting, Strategy, Transformation and Change Management

December 2025

Version 1.0

About Us

SmartSourcing is an established SME that specialises in cloud, digital and data services for the UK public sector. We support central government, agencies, arm's length bodies, local authorities, NHS and education customers to plan, deliver and run cloud enabled services.

We combine technical consultancy, project delivery and specialist resourcing under one model. Our teams cover the full range of G Cloud 15 Lot 3 Cloud Support capabilities, from cloud migration planning and set up through to security, quality assurance, training and ongoing support.

SmartSourcing is an experienced G Cloud supplier. Our services are underpinned by certified quality, information security and environmental management systems and supported by an extensive network of security cleared specialists. When you engage with us you can expect a responsive, collaborative and outcomes focused approach.

Working with You

We work as an extension of your team. For each engagement our Account Director and Delivery Manager agree the scope, success measures, budget and timelines with you, then assemble a multidisciplinary team drawn from our Cloud Support service streams.

We are comfortable working under direct award or further competition routes and align to your existing governance. We attend your stand ups, show and tells, steering groups and boards as needed, and provide clear reporting so you always know progress, risks and decisions required.

We can provide full teams or individual specialists. Where appropriate we wrap these into Work Packages or Statements of Work with named outcomes, deliverables and milestones. This allows you to keep internal staff focused on core responsibilities while our team delivers specific pieces of work, mentors your people and transfers knowledge.

Our delivery model is tailored for cloud and digital services. We understand the pace and uncertainty of transformation and flex the team mix, cadence and scope with you, while maintaining control of quality, cost and risk.

G-Cloud Core Capabilities Compliance

G Cloud 15 Lot 3 requires suppliers to cover the core Cloud Support capability areas. SmartSourcing delivers services across all of these and can provide support from one or any combination of the following:



Each of our 33 Cloud Support service entries maps back to one or more of these core capability areas so buyers can align our services directly to their G Cloud requirements.

Our Service

Our Transition Consulting, Strategy, Transformation and Change Management Services sit under the G Cloud 15 Lot 3 **Cloud Migration Planning** capability. The service supports the sub categories **capability analysis**, **cloud gap assessment**, **delivery road mapping** and **other planning services** for organisations moving from legacy services to cloud enabled operating models across UK public sector.

SmartSourcing works with central government, agencies, local authorities, NHS and education customers to plan and deliver transition from current ways of working to modern cloud and digital models. We analyse organisational capability, assess gaps, design target operating models, plan transition and deliver change management, communication and training so that changes are understood and adopted rather than simply deployed.

Engagements usually begin with an assessment of current organisation, processes, skills and technology capability. We work with stakeholders to understand strategic aims, pain points and constraints and then design target operating models for cloud and digital, covering roles, teams, processes, governance and supporting technology. As part of the **cloud gap assessment** we compare current and target states, identify risks and issues and propose mitigating actions.

We then develop **transition plans** and **delivery roadmaps** that sequence change, manage dependencies and align with funding and resource availability. Change impact assessments identify how roles, teams and stakeholders will be affected. We create communication strategies and plans, key messages and engagement activities and support change networks and champions so that change is driven locally, not just from the centre.

Training needs analysis and learning approaches are built in. We design training, support materials and adoption monitoring so that staff gain confidence with new services and ways of working. Benefits tracking and readiness assessments provide regular insight into whether the organisation is ready to move through key stages and whether adoption is on track.

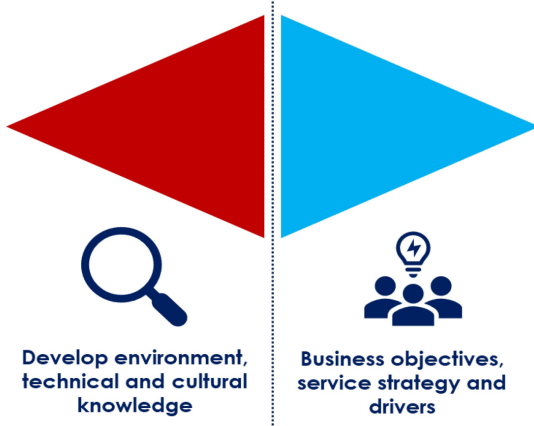
Work Packages or Statements of Work set out scope, outcomes, deliverables, timelines and acceptance criteria. Our security cleared transformation and change management consultants (BPSS, CTC, SC and DV where required) provide regular updates and service reviews and work closely with your internal transformation teams. Handover and documentation are built into the engagement so that your own teams can lead ongoing change and continuous improvement once the initial transition is complete.

Streamlined Engagement

SmartSourcing provides a streamlined, collaborative engagement route built around our Discover, Design and Deliver approach.

Discover

Understanding you



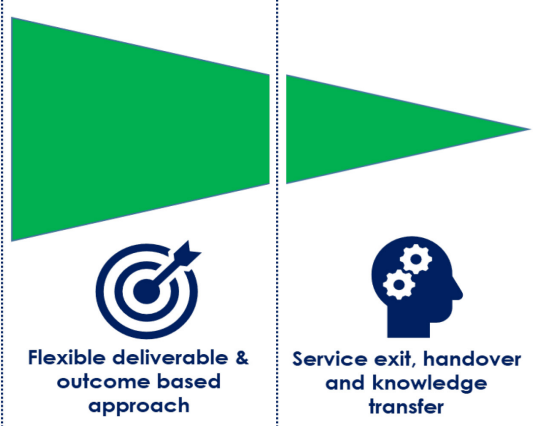
Design

Working with you



Deliver

Agile and flexible service approach



Onboarding and offboarding are handled through our ISO aligned processes, including right to work, security clearance, information security and asset management. This gives buyers a clear, compliant route to bring in and stand down capability with minimal overhead.

We Add Value

Using any of our Cloud Support services gives buyers access to a consistent value set:

- Scalable, flexible, tailored and innovative solutions aligned to client needs
- Work Packages and Statements of Work configured and managed to budget
- Security cleared specialists including BPSS, CTC, SC and DV cleared
- Managed service, turnkey solutions and capability as a service options
- Deliverable and outcome based flexible specialist engagement and resourcing
- Regular client engagement and service reviews, adoption of cloud first principles
- Value for money, cost effective solutions including outside IR35 options
- Collaborative training, knowledge transfer and upskilling, diverse and inclusive teams
- Proven Government Digital Service, wider public sector, NHS and education track record
- Extensive network of highly skilled certified technical specialists and teams

These benefits apply across all of our Cloud Support services, whether you are procuring a single specialist, a blended agile team or a full programme outcome.

What we do for our Clients

The examples below show how SmartSourcing delivers Cloud Support services across the core G Cloud capabilities. Each project drew on a blend of cloud migration planning, set up and migration, security services, QA and performance testing, training and ongoing support.

Supporting Transport for London with the DVS2 cloud service

The requirement

From 2023 Transport for London needed to upgrade its cloud based web portal and CRM to support the new Direct Vision Standard 2 (DVS2) safety scheme. The service had to manage higher permit volumes, tighter HGV safety rules and new three star thresholds while remaining available and secure for hauliers, operators and enforcement staff.

Our approach

SmartSourcing provided an agile multidisciplinary team to design, build and support the upgraded cloud service:

- **Cloud migration planning**
 - Assessed the existing DVS platform, integrations and data flows
 - Produced options for the DVS2 target architecture on Azure and GOV.UK services
 - Agreed a delivery roadmap aligned to TfL governance and assurance gates
- **Set up and migration**
 - Delivered new portal and API components using C Sharp .NET Core and Azure services such as Functions, API Management and SQL
 - Planned and executed data migration and cutover, including rehearsal events and rollback plans
 - Managed environments, configuration and deployment pipelines using Azure DevOps
- **Security services**
 - Applied secure by design principles and threat modelling
 - Implemented role based access, encryption and logging aligned to NCSC and TfL policies
 - Supported security assurance, pen testing and vulnerability remediation
- **QA and performance testing**
 - Implemented automated functional tests, regression packs and accessibility testing to WCAG 2.1
 - Ran load and performance testing using tools such as Selenium and JMeter to prove peak traffic handling
- **Training and ongoing support**
 - Delivered training and knowledge transfer for internal teams and third parties
 - Provided early life support, incident management and service optimisation after each release

Outcomes

- DVS2 portal and CRM enhancements delivered to plan and budget in 2024
- Service scaled to support higher permit volumes and tighter safety standards
- Successful assurance and security sign off with no major defects at go live
- Ongoing collaboration with TfL to refine user journeys and reporting as policy evolves

Modernising case management for The Insolvency Service

The requirement

In 2024 The Insolvency Service initiated the Future Case Management Capability programme to replace multiple legacy case management systems with a single modern cloud based service. The aim was to improve efficiency, strengthen controls and support a digital first strategy while keeping sensitive case data secure.

Our approach

SmartSourcing supplied outcome based migration and architecture services across the G Cloud core capabilities:

- **Cloud migration planning**
 - Led capability analysis and target architecture definition using TOGAF and Government Digital and Data guidance
 - Produced business capability maps, solution vision and a multi year roadmap for incremental delivery
 - Identified migration options, risks and dependencies across policy, operations and technology
- **Set up and migration**
 - Defined the migration approach for legacy data and documents into the new case management platform
 - Selected and configured tools for data extraction, transformation and quality checks
 - Planned and supported rehearsals, cutover events and rollback to minimise service disruption
- **Security services**
 - Designed security architecture covering access control, audit, encryption and secure hosting
 - Supported security risk assessments, incident handling procedures and audit readiness
 - Ensured alignment with ISO 27001 controls and government security expectations
- **QA and performance testing**
 - Established test strategies for functional, integration, performance and user acceptance testing
 - Coordinated test plans and defect management across suppliers and internal teams
- **Training and ongoing support**
 - Produced training materials and ran knowledge transfer sessions for operational staff
 - Helped shape support processes, SLAs and service reporting for the new platform

Outcomes

- Programme aligned to digital first and cloud first policies with a clear roadmap
- Legacy systems de risked through structured migration planning and data quality improvement
- Improved case management capability, enabling more efficient working for operational teams
- Key milestones achieved on time and within budget, including business case approval, design ratification and definition of security principles and migration strategies

Other Cloud Support Service Streams

Current Cloud Support services available through the Digital Marketplace include:

Agile Development and Management Services
Analysis & Design Services
Artificial Intelligence in the Cloud
Business Intelligence, Information Management and Data Warehousing Services
Business, Systems and Data Analysis Services
Contract, Commercial & Procurement Management Services
Data Analysis , Data Analytics and AI Services
Data and Information Architecture
Data Centre Specialist Services, Subject Matter Experts, Technical Design Authority
Data Science and Data Engineering Services
DevOps – Integration, Delivery and Cloud Support
Digital Service Support, Management and Team Provision
Digital Transformation Services
Digital User Researchers and Content Designers, Content Editors, Product Designers
Digital, Data & Technology DDaT Subject Matter Experts
Enterprise Architecture
Front End, Back End and Full Stack Development Services
Interaction Design, UX Design and Service Design Services
IT Security, Information Security, Cyber, Risk Management and Governance Services
Microsoft Migration, Transition and Support
Network Architecture
Networks, Support, Telecoms and Deployment, Mobile Device Support Management
Planning, PMO and PSO Services
PPM, Project, Programme, Delivery & Portfolio Management Services
Product Management, Product Owner, Product Design Services
Service Design, Systems Integration & Service Management Services
Support & Helpdesk Cloud Support Services
System Administration and Virtualisation Support
Technical and Solutions Architecture
Technology, Estates and Facility Management Transformation and Support
Testing, Test Strategy & Test Management Services
Transition Consulting, Strategy, Transformation & Change Management Services
Whole Life Architecture Services

Contact Us

For further information regarding our G-Cloud Services use the following contact routes:

Centralised Email for all G-Cloud Enquiries

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