



Cloud Based Supplier Risk Illumination – SupplyHorizons N-TIER

G-Cloud 15 Service Definition Document

January 2026

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1 Deloitte Overview

As a leader in professional services, Deloitte LLP is committed to making an impact to our clients, our people and for society. We have over 27,000 staff based across the UK providing audit, risk advisory, tax, consulting, financial advisory and legal services to public and private clients across multiple industries. We work together to build trust, support inclusive growth, and build capability, enabled by our **breadth and depth of expertise across advisory, delivery, engineering and managed services.**

Our **public sector practice** serves Central Government, Government Agencies, Local & Regional Government, Defence, Security and Justice, Health and Social Care, Transport, Education and Housing. We also provide services to the Northern Ireland Office, Scottish Government, Welsh Government and Crown Dependencies.

Our Cloud Capability

At Deloitte, we help our clients **Imagine, Deliver and Run** the businesses of the future through the power of **Cloud**. We have deep Cloud architecture, engineering, operational, commercial, and business transformation expertise delivered by a team of more than 26,000 Cloud Practitioners globally. We have delivered over 2,000 cloud implementations over the past 5 years and have 60+ cloud centres of excellence supporting the delivery of cloud services to our clients.

In the UK, we have a team of over 100 Cloud managed service specialists plus the following certifications across AWS, Microsoft Azure, Google Cloud and Oracle Cloud Infrastructure (OCI):



We help our clients with all aspects of their journey-to-cloud and optimisation of their cloud and cloud-services investments. Our Cloud practice can support you to optimise your client investments, and to navigate your organisations cloud journey, providing specialist cloud architecture, engineering, and operational skills at all stages, with a large proportion of our team holding the clearances required to meet your specific security requirements.

Our AI Capability

Deloitte stands at the forefront of AI transformation and was recognised as a Leader in the 2025 IDC MarketScape for Artificial Intelligence (AI) services for the fourth consecutive time. Supported by a £3 billion investment in AI, Data, Automation, Cloud, and Cyber, we seamlessly integrate our deep AI expertise with our extensive cloud capabilities. Our UK team is part of 339K AI-fluent practitioners globally, and includes over 1,300 AI specialists and engineers, many of whom hold the necessary security clearances for public sector delivery.

Through the Deloitte AI Institute, our hub for cutting-edge research and innovation, and strategic alliances with leading hyperscalers, we empower public sector clients to optimise costs, streamline processes, and navigate their AI journey. We achieve this by leveraging our ReadyAI™ models, which provide end-to-end support for AI solution implementation, and our Trustworthy AI™ framework, ensuring responsible and ethical deployment.

Our alliances & ecosystems

To bring full value to our clients, Deloitte is a premier consulting partner with all the leading hyper-scale cloud vendors in the market including AWS, Google, Microsoft¹ and SAP. A selection of our partners and alliances are presented below:



What the analysts say

Don't just take our word for it. Deloitte is recognised by the analyst community as being **leaders in cloud transformation services**. This reflects the wealth of experience we have in delivering cloud services across the public sector and wider private sector combined with our out-of-the-box templates, tools and assets.

Gartner

Originating in 2021, Deloitte has been recognised as a Leader in this category for four years in a row. Deloitte was also positioned as a Leader in the **Gartner Magic Quadrant for Public Cloud Infrastructure Professional and Managed Services, Worldwide** in 2021, 2020 and 2019, the previous form of this category.

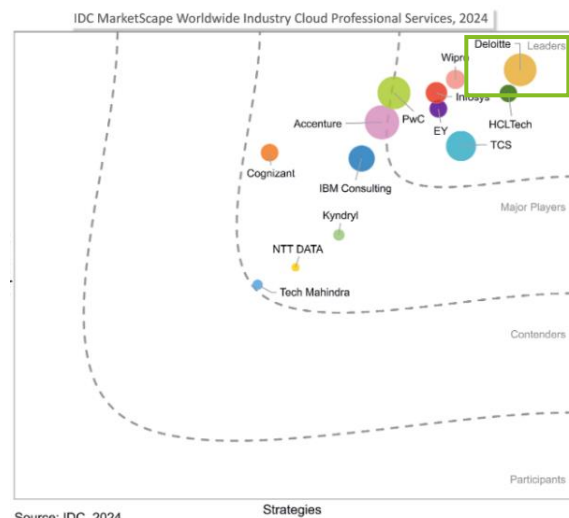


Gartner

Gartner: Magic Quadrant for Public Cloud IT Transformation Services. © Gartner inc. 2025

IDC

Deloitte has been awarded Leader status in the **IDC MarketScape: Worldwide Industry Cloud Professional Services 2024** Vendor Assessment. We have also been recognised as Leaders in **Hybrid IT Consulting & Integration Services** and **Software Engineering Services**.



IDC MarketScape: Worldwide Industry Cloud Professional Services Vendor Assessment © IDC inc. 2024

Cloud Transformation

Transform Faster, Transform Smarter

Deloitte's Cloud Transformation can fast-forward your journey to the Cloud, unlocking innovation, efficiency, and growth.

[Find out more here](#)

¹ As Microsoft's Independent Auditor, Deloitte cannot have a direct or material indirect business relationship with Microsoft, such as having an alliance or being a registered partner. Nonetheless, Deloitte can provide Microsoft-related technology services and invests heavily across its global business building technical skills and capabilities to develop world-class consulting and solution delivery capabilities.

2 Service Overview

Deloitte offers support to organisations using a Cloud-based system to identify and manage emerging risks to their supply chain. Our cloud-based Supply Chain Illumination service – SupplyHorizon N-Tier- provides continuous supply chain vulnerability analysis and mitigation through supplier network illumination, risk triage, and risk mitigation.

Features

- Multi-tier supply chain illumination from only part numbers or tier one supplier names.
- Machine learning powered open-source intelligence engine analyses commercial artefacts and digital exhaust to build map of supply chain autonomously.
- No input needed from suppliers themselves, but there is an option to survey suppliers using our Agentic AI capability.
- Illuminated network is analysed through a range of risk lenses:
 - Financial stability,
 - Operational;
 - Geographic, including the impact of natural disasters, pandemics;
 - Cyber security;
 - Socio-political, including sanctions and foreign ownership, control & influence.
- Risks are prioritised for action by the client and mitigations are proposed.
- An illuminated network can be monitored for state changes with risk notifications (for example extreme weather events, merger and acquisition news, new contract awards) pushed to executive or operational reporting systems.
- Our scenario modelling module allows for the testing of impacts and actions on the illuminated supply chain.

Benefits

- Identifies previously unknown suppliers in the supply chain using non-invasive techniques.
- Enables greater prediction of disruption, therefore more time to react and mitigate.
- Can increase assurance of operational continuity.
- Can highlight opportunities to disintermediate suppliers, or target acquisitions.

Usage Scenarios

- There is a need to identify supply chain vulnerabilities.
- There is a need to understand where sub-tier suppliers are located.
- There is a need to understand how financially stable sub-tier suppliers are.
- There is a need to understand cyber vulnerabilities in the sub-tier supplier base.
- There is a need to find alternate sources of supply.

3 Detailed Service Description

Approach

Our supply chain illumination capability, SupplyHorizons N-Tier, seeded with only tier-1 supplier names or part numbers can rapidly illuminate the supply networks underpinning those suppliers and parts.

We tailor our approach to each client situation but typically projects can be completed within 4 - 6 weeks of starting work.

Our approach is comprised of four phases:

1. Mobilisation

We will mobilise with a project initiation meeting prior to the illumination phase of the project. The intention of the meeting will be to:

- Introduce the team and explain our roles and the approach in detail.
- Understand client team availability.
- Clarify the deliverables required at the end of the programme.
- Agree communication timelines and methods.

2. Illuminate and Map

We illuminate the client supplier networks:

- Apply Deloitte's proprietary Illumination capability which analyses a very large number of open and limited access data sources to piece together the commercial artefacts and digital exhaust byproducts of the creation and operation of global supply networks.
- Create the network analysis diagrams for illuminated supplier networks.
- Conduct criticality analysis to determine which suppliers are critical to any given part of that network.

3. Sense & Analyse

We deploy a risk-sensing engine that automatically identifies high-impact disruption events in real time. This will enable the client to focus mitigation resources on the risks that pose the largest programmatic threat. After evaluating the risk, the project team force-ranks the risks enabling a prioritised approach to mitigation. We will conduct Risk Triage by:

- Prioritising risk triage against initial supply chain network illumination
- Conducting risk triage against priority suppliers focusing on priority risk categories
- Risk triage for each identified supplier against the risk categories:
 - Financial Risk
 - Cyber Risk
 - Operational Risk
 - Geographic Risk (including COVID-19)
 - Socio-Political Risk

We will also conduct scenario modelling against the illuminated supply network to identify the impact of mitigations.

4. Engage and Act

We will provide concrete actionable risk mitigations for each of the primary risks that have been force ranked in the risk triage phase. The risk mitigation will include rational for the risk and mitigation. Deloitte will not be implementing the mitigation as part of this service.

Client Input

Prior to the mobilisation meeting we would normally ask that Client provide the following:

- Bill of materials and/or primary suppliers for in scope products.
- Service definitions for in scope services.
- Technical design packages where available.
- Names and contact details of programme technical and logistics leads.

Outputs

We tailor our outputs for each client situation but typically we provide:

- Sub-tier supplier link analysis diagrams and supply chain maps for illuminated networks.
- Supplier risk overview.
- Risk overview.
- Mitigation overview.
- Dependant on the level of service, we can also provide enduring risk alerts tailored to your critical components and/or suppliers.

Experience

Deloitte has over a decade of experience in the illumination of supply networks, and the identification and mitigation of risks that are present within those networks. The capability originates in the Defence and Security sectors, where we have deployed the capability in support of over fifty major acquisition programmes. We have delivered SupplyHorizons N-Tier in the Healthcare and Life Sciences, Industrial Products, Consumer Business and Financial Services sectors.

4 Contact Details

Please send your requirement to publicsectorbidteam@deloitte.co.uk. Alternatively, if you wish to discuss your requirements in more detail, please send us the following information and we will be happy to contact you:

- Your organisation name
- The name of this service
- Your name and contact details
- A brief description of your business situation
- Your preferred timescales for starting the work.



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