



Planning and Scheduling

G-Cloud 15

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About this service

BMT's Planning and Scheduling service provides the structure, insight and control needed to deliver cloud and digital programmes with confidence. We establish project and programme strategies, key milestones, dependencies and deliverables, and build fully integrated schedules that connect scope, resources, time and cost.

Our approach supports both waterfall and agile delivery and enables effective Earned Value Management (EVM) by ensuring schedules are baselined, quality-assured and actively maintained throughout delivery

When to use this service

Use this service when your organisation needs to:

- Plan and deliver **cloud migration, modernisation or digital transformation** programmes.
- Establish a fully integrated, costed and resourced **baseline schedule**.
- Improve delivery confidence through **accurate forecasting** of time, cost and resource utilisation.
- Provide senior stakeholders with **timely, evidence-based reporting** that supports decision-making.
- Strengthen governance with a clear **schedule management framework**, drumbeat reporting and milestone tracking.
- Identify risks early, assess schedule impacts and explore **what-if scenarios** to support corrective action.

A robust planning and scheduling function is essential to ensure programmes deliver on time, within budget, and in line with business and cloud-transition expectations

What we deliver

Our Planning and Scheduling service provides a comprehensive suite of outputs, tailored to your project or portfolio:

- Project Management Plan (PMP)
- Programme and project schedules (from high-level plans to detailed delivery schedules)
- Schedule Management Plan (SMP)
- Integrated programme/project schedule with dependencies
- Critical path analysis and schedule quality review

- Schedule risk analysis (qualitative and quantitative)
- Resource and cost profiles integrated with schedule baselines
- What-if scenario modelling
- Schedule metrics, dashboards and reporting packs
- Monthly programme commentary for senior stakeholders

Deliverables are aligned to industry best practice (APM, PMI, MSP) and provide a single source of truth, enabling effective governance across cloud-enabled programmes.

What benefits we provide

- Improved delivery predictability through baselined, quality-assured schedules.
- Earlier identification of time and cost variances.
- Clear, evidence-based insight for senior decision-makers.
- Better alignment of cloud suppliers and delivery teams.
- Transparent resource utilisation and forecasting.
- Reduced delivery risk through scenario planning and schedule risk analysis.
- Strengthened governance and reporting cadence.
- Uplift in organisational scheduling capability through knowledge transfer

How we deliver this service

BMT provides scalable, flexible support embedded within your programme or PMO. Our Lead Consultant ensures delivery to cost, time and quality, supported by experienced planners and schedulers.

We work collaboratively with your teams to:

- Integrate planning with governance, project controls and wider PMO functions.
- Maintain regular contact, ensuring transparency, alignment and early issue identification.
- Transfer knowledge throughout the engagement to enable sustainable in-house capability.

Our delivery approach typically includes:

1. Mobilise and define the planning strategy

- Confirm scope, objectives, constraints and delivery model (agile, waterfall or hybrid).
- Develop the **PMP** and **SMP**, defining roles, responsibilities, governance, tools and reporting cycles.

2. Build the schedule baseline

- Create WBS/OBS structures.
- Develop schedules ranging from high-level plans to detailed delivery schedules
- Identify dependencies, constraints and critical path.
- Integrate resource and cost data to support EVM.

3. Quality-assure and align

- Conduct schedule quality assessments.
- Ensure alignment with cloud supplier plans and programme governance.
- Validate assumptions with SMEs and stakeholders.

4. Manage, monitor and report

- Track progress, updating forecasts against baselines.
- Maintain a reliable reporting drumbeat.
- Produce dashboards, commentary and milestone analyses.
- Conduct **what-if** modelling and schedule impact assessments.

5. Control and continuously improve

- Support change control and re-baselining where required.
- Run schedule risk analysis (qualitative/quantitative).
- Provide coaching and knowledge transfer to client teams.

Tools and techniques

We are tool-agnostic and support **Microsoft Project, MSP Enterprise, Primavera P6**, and other planning platforms. We also apply recognised techniques including **Product-Based Planning**, dependency analysis, critical path modelling and agile task-stack integration. Where appropriate we will provide dedicated resources, trusted advisor or independent assessor to align with your current needs. The service will provide skills and knowledge transfer to your organisation ensuring that a sustainable approach will be maintained.

Experience

BMT has delivered planning and scheduling services for complex digital and technical programmes including;

- UK MOD

- Department of Work and Pensions (DWP)
- Metropolitan Police Service (MPS)
- Transport for London (TfL)
- Smart DCC
- Thales



Contact details

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