



Portfolio, Programme and Project Office (PMO)

G-Cloud 15

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Portfolio, Programme and Project Office (PMO)

About this service

BMT's Portfolio, Programme and Project Office (PMO) service provides centralised, standardised and scalable governance, project controls and delivery support for organisations transitioning to, deploying or operating cloud-based services. We establish or enhance PMOs using recognised best practice methodologies including **MSP, MoP, P3O, PRINCE2 and APM**, ensuring consistent, high-quality programme and project delivery.

Our PMO service increases confidence, improves decision making, enhances performance visibility and provides the robust governance needed to support cloud adoption, digital transformation and business change.

When to use this service

Use this service when your organisation needs:

- Effective governance and control of cloud-enabled programmes or portfolios.
- Centralised monitoring, risk and issue management, and accurate management information.
- Independent assurance at key transition and delivery stages.
- Consistent project management standards and processes across programmes.
- Improved stakeholder engagement and clear communication.
- A structured, scalable PMO capability that supports both traditional and agile delivery approaches.
- Support to run, manage or enhance an existing PMO.

This service is valuable during cloud transitions, digital transformation programmes, multi-supplier delivery environments, service modernisation and complex change portfolios.

What we deliver

- **Clear governance structures** and decision-making processes.
- **Independent assurance** across projects and programmes.
- **Benefits tracking** and realisation support.
- **Financial stage/gateway controls** aligned to governance frameworks.
- **Integrated project controls** including planning, risk, benefits, resource and dependencies management.
- **Consistent stakeholder engagement and communication** practices.
- **Standardised processes, tools and templates** for portfolio, programme and project delivery.

The resulting PMO becomes an efficient, risk-reducing capability that improves organisational consistency, builds confidence and strengthens the likelihood of successful delivery.

How we deliver this service

BMT provides a scalable service with flexible, skilled resources delivered via a Managed Service mechanism. Our outcome-based delivery to cost, time and quality is managed by a Lead Consultant. Your relationship with us is maintained through a dedicated manager who is assigned to you. Our team works with you and your key stakeholders to ensure your requirements are met at both a strategic and tactical level.

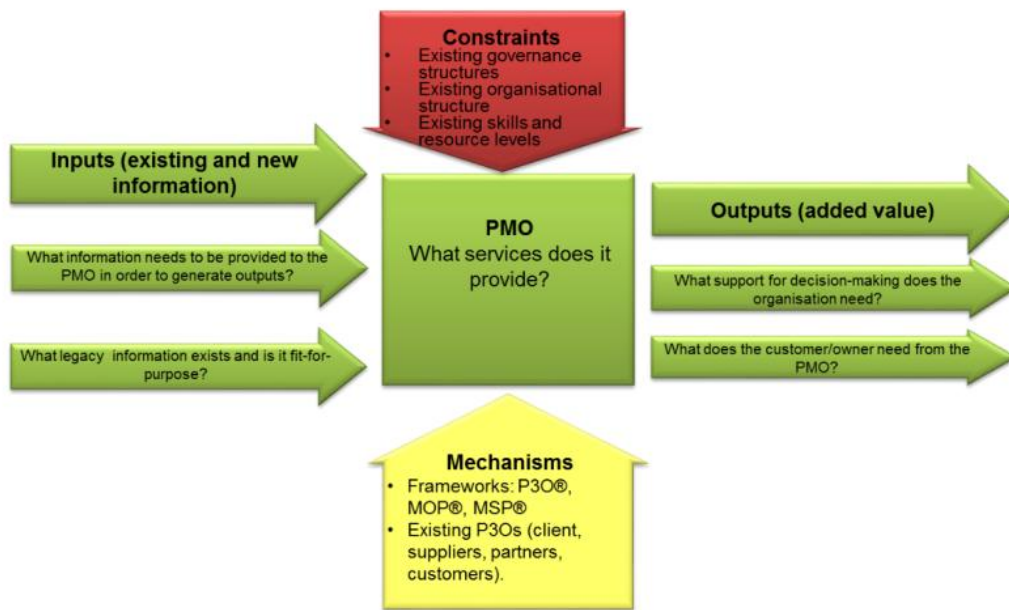
Our Approach Ensures:

- A strong understanding of your organisational context and delivery environment.
- Regular and transparent communication with stakeholders.
- Structured quality assurance through KPIs, governance and peer review.
- Rapid escalation and issue resolution capability.
- Targeted knowledge transfer to uplift in-house PMO capability.

Our aim is always to deliver a sustainable PMO solution and we work with you to ensure we transfer knowledge and skills to your staff, enhancing your in-house capability and maximising the benefit you gain from your engagement with us.

Using industry-standard methodologies (MSP, MoP, P3O, PRINCE2 and APM), we:

- Define success criteria for the PMO.
- Assess the current As-Is maturity and baseline.
- Develop a vision and plan for the To-Be PMO function.
- Produce processes, standards, tools and templates for consistent delivery.
- Set up or improve PMO operations, including controls, reporting and governance



Once a PMO is established we support its operation:

- Implement regular reviews to maintain momentum and ensure data is kept up-to-date and reported to meet the needs of stakeholders
- Manage programme-level risks and the risk management process, capturing and reporting progress and escalating risks and issues
- Ensure effective stakeholder engagement and communications are undertaken
- Manage the benefits definition and realisation process
- Provide support for key meetings
- Produce and maintain programme documentation
- Ensure adherence to agreed processes and standards
- Provide advice, guidance, coaching and mentoring

Experience

We have delivered PMO services for a range of public-sector clients including:

- UK MOD Maritime Combat Systems Convergence Programme
- MOD Armoured Fighting Vehicles Team
- Metropolitan Police Service (MPS) Transformation Directorate.



Contact details

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