



G-Cloud 15 Service Definition

Value Driven Portfolio Management Redesign

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Service Overview

Specialist consulting to transform portfolio management functions to focus on value delivery outcomes. We combine target operating model expertise with modern portfolio management practices, creating practical operating models that enable adaptive planning, outcome-based prioritisation, and continuous value realisation.

This service specifically addresses the challenge of redesigning portfolio governance to maximise value delivery—balancing strategic control with delivery agility, and ensuring investment decisions consistently drive measurable outcomes.

What's Included

Discovery and Assessment (3-4 weeks) - Current portfolio management practices assessment - Value delivery maturity evaluation - Governance friction point identification - Stakeholder mapping and change readiness assessment - Benchmark analysis against best practice - Pain point and opportunity identification

Operating Model Design (6-8 weeks) - Value-driven portfolio governance framework - Adaptive planning and roadmapping processes - Outcome-based prioritisation methodology - Rolling funding and budgeting model - Portfolio visualisation and tracking design - Portfolio office operating model redesign - Metrics and value measurement frameworks - Role and responsibility redesign

Transition Planning (2-3 weeks) - Implementation roadmap with phases and milestones - Change management strategy - Stakeholder engagement plan - Pilot portfolio identification - Training and capability building plan

Implementation Support (8-16 weeks) - Pilot implementation and iteration - Coaching for portfolio leaders and teams - Process embedding and refinement - Tool configuration support - Performance monitoring and adjustment

When This Service is Needed

- Difficulty demonstrating portfolio value or linking investments to outcomes
 - Traditional governance creating bottlenecks and frustration
 - Annual planning cycles misaligned with pace of change
 - Project-based budgeting conflicting with value-stream thinking
 - Poor portfolio-level visibility of value delivery
 - Portfolio office struggling to add value
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Benefits

- **Aligned governance** – Controls that enable rather than constrain value delivery
- **Faster value delivery** – Adaptive planning directs investment to highest-impact work
- **Enhanced visibility** – Real-time portfolio visibility for decision-makers
- **Improved responsiveness** – Rapid response to changing priorities
- **Sustainable transformation** – Value thinking embedded into operating model
- **Relevant portfolio office** – Redesigned from gatekeeper to enabler

Pricing

Per person per day, aligned to SFIA levels. All rates GBP, subject to VAT at 20%.

SFIA Level	Role	Day Rate
1. Follow	Analyst	£500
2. Assist	Consultant	£600
3. Apply	Senior Consultant / Portfolio Analyst	£700
4. Enable	Principal Consultant / Portfolio Lead	£800
5. Ensure and advise	Associate Director / Transformation Lead	£1,000
6. Initiate and influence	Director / Portfolio Transformation Director	£1,000 - £1,500
7. Set strategy or inspire	Partner / Chief Transformation Officer	£1,500 - £2,000

Included: 8-hour working day (excl. travel/lunch) | Travel up to 1hr/50mi from residence
| Professional indemnity insurance

Fixed-price design engagements available.

CGA Project Management Limited (PRO PMs)

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