
AMODAL

G-Cloud 15 Service Definition

Amodal – CDE, Digital Handover and Asset Data Migration Services

DATE: JANUARY 2026

STATUS: S2 FOR INFORMATION

TITLE: CDE, Digital Handover and Asset Data Migration Services

DOCUMENT HISTORY

Revision	Date	Author	Approved	Comments
P01	20/01/26	SB		G-Cloud 15 Submission

CONTENTS

ABOUT AMODAL.....	2
1. SERVICE DESCRIPTION.....	2
1.1. Who the Service Is For.....	2
1.2. What the Service Includes.....	2
2. DELIVERY METHODOLOGY – THE AMODAL WAY.....	4
2.1. Phase 1 – Understand and Align.....	4
2.2. Phase 2 – Define Information Requirements.....	5
2.3. Phase 3 – Design the IM and CDE Approach.....	5
2.4. Phase 4 – Implement and Mobilise.....	5
2.5. Phase 5 – Assure, Monitor and Improve.....	6
2.6. Phase 6 – Handover and Operational Readiness.....	6
2.7. How the Amodal Way Adds Value.....	6
3. PRICING.....	7
4. SERVICE LEVELS AND SUPPORT	7
5. SECURITY AND COMPLIANCE	7
6. SOCIAL VALUE AND SUSTAINABILITY	8

About Amodal

Amodal Limited is a UK-based information management (IM) consultancy and software provider specialising in the built environment. The company supports public sector asset owners to define, govern and assure information across capital projects and operational estates.

Amodal works client-side, helping organisations move from fragmented, inconsistent information practices to structured, auditable and decision-ready data. This typically involves clarifying information requirements, strengthening governance, and improving confidence in the information relied upon at key decision points.

Amodal has experience supporting major infrastructure, energy and critical national infrastructure programmes, including HS2 with Balfour Beatty VINCI, fusion energy projects such as STEP with UK Industrial Fusion Solutions (UKIFS), and education estates including UCL. Its work focuses on improving data quality, assurance and decision-making through the practical application of ISO 19650, structured information management and secure digital platforms.

1. Service Description

Amodal provides specialist services to support the selection, configuration, migration and assurance of information across Common Data Environments (CDEs) and digital handover platforms.

The service ensures that structured, validated project and asset information transitions reliably from delivery into operation, reducing handover risk and improving confidence in accepted asset data.

Amodal acts independently of software vendors and supports both single-programme and enterprise-wide transitions.

1.1. Who the Service Is For

This service is designed for public sector asset owners managing capital programmes and frameworks, operational estates and portfolio, and systems transitions or software rationalisation projects from sub-sectors, including:

- > Universities and education estates
- > NHS Trusts and healthcare bodies
- > Local authorities and combined authorities
- > Central government departments and ALBs
- > Cultural, science and heritage asset owners
- > Infrastructure and regulated public bodies

Typical users include estates teams, capital projects teams, asset management, FM, information governance, digital and assurance functions.

1.2. What the Service Includes

1. CDE and Handover Strategy

Support to define proportionate, compliant approaches to information delivery and handover, including:

- CDE strategy and target operating models
- Digital handover requirements
- Alignment to ISO 19650 workflows

2. Data Discovery and Assessment

Structured review of existing information, including:

- Legacy data discovery and classification
- Data quality and completeness assessments
- Identification of gaps and risks

3. Data Migration and Transition

Support for planned migration activities, including:

- Mapping to defined AIR and data schemas
- Secure migration into CDEs and asset platforms
- Validation and acceptance processes
- Audit trails and evidence capture

4. Supplier and Programme Support

Support to ensure suppliers deliver compliant information, including:

- Supplier onboarding and guidance
- Information exchange processes
- Programme-wide coordination

What the Service Does Not Include

- Bespoke software development
- Software licensing or resale
- > Ongoing managed data services unless contracted

2. Delivery Methodology – The Amodal Way

Amodal Professional Services Delivery Methodology

The Amodal Way is a structured, pragmatic delivery methodology used to support public sector asset owners with advisory, Information Management (IM) and Common Data Environment (CDE) and related technical and data services.

It is designed to bring clarity, control and assurance to information across capital projects and operational estates, while remaining proportionate to risk, scale and organisational maturity.

The methodology combines strategic advisory, practical implementation and embedded assurance, ensuring that information management arrangements are not only well designed, but consistently applied and sustained.

Why the Amodal Way

The Amodal Way exists to help asset owners regain control of the information they rely on to make decisions, assure delivery and operate assets safely.

Too often, information management is treated as a compliance exercise or delegated entirely to suppliers, resulting in inconsistent data, late surprises at handover and limited confidence in reports. The Amodal Way takes a different approach. It aligns information management directly to organisational objectives, statutory duties and asset risk, ensuring that information is defined, delivered and assured with purpose.

By combining strategic advisory, practical implementation and ongoing assurance, the Amodal Way ensures that information management arrangements are not only well designed but work in practice. It supports consistent adoption across projects, integrates with existing CDEs and operational systems, and focuses on delivering trusted, decision-ready information throughout the full asset lifecycle.

The result is reduced information risk, clearer governance and greater confidence for senior leaders responsible for public assets.

2.1. Phase 1 – Understand and Align

Purpose: Establish clarity on objectives, risk and context before defining solutions.

Amodal begins by working with client stakeholders to understand organisational drivers, statutory obligations, asset risks and delivery constraints, including Building Safety Act duties and portfolio priorities. Existing information practices, systems and supplier arrangements are reviewed to identify strengths, gaps and duplication.

This phase ensures that information management activity is aligned to business outcomes, not treated as a compliance exercise.

Key outputs typically include:

- > Agreed objectives and success measures
- > Baseline maturity and risk assessment

- > Clear scope and priorities

2.2. Phase 2 – Define Information Requirements

Purpose: *Translate organisational needs into clear, testable information requirements.*

Amodal supports the definition or refinement of Organisational, Asset and Project Information Requirements (OIR, AIR, PIR), ensuring they are proportionate, achievable and aligned to ISO 19650. Requirements are written to support decision-making, assurance and operational use, not simply data collection.

Governance, roles and responsibilities are clearly defined to ensure accountability across the client organisation and supply chain.

Key outputs typically include:

- > OIR, AIR and PIR aligned to business needs
- > Information standards and data structures
- > Defined governance and assurance approach

2.3. Phase 3 – Design the IM and CDE Approach

Purpose: *Design how information will be delivered, managed and assured in practice.*

Amodal designs the target IM and CDE operating model, covering workflows, supplier interactions, review points and acceptance criteria. This includes advising on CDE strategy, configuration principles and integration with wider asset systems.

Where appropriate, Amodal defines how platforms such as **endev-o** will sit alongside existing CDEs to provide assurance, reporting and governance.

Key outputs typically include:

- > IM and CDE operating model
- > Delivery and assurance workflows
- > Supplier onboarding approach

2.4. Phase 4 – Implement and Mobilise

Purpose: *Put defined arrangements into operation across projects and programmes.*

Amodal supports mobilisation with delivery teams and suppliers, ensuring that processes, platforms and expectations are clearly understood. This may include configuring IM platforms, supporting CDE mobilisation, onboarding suppliers and providing targeted training.

The focus is on consistent adoption and early identification of issues, rather than retrospective correction.

Key outputs typically include:

- > Mobilised CDE and IM processes
- > Configured tools and platforms

- > Trained client and supplier teams

2.5. Phase 5 – Assure, Monitor and Improve

Purpose: *Provide confidence that information is being delivered as intended.*

Amodal provides ongoing assurance through audits, health checks and reporting, giving asset owners visibility of information quality, compliance and risk. Findings are translated into practical improvement actions rather than theoretical recommendations.

This phase supports informed decision-making and continuous improvement across portfolios.

Key outputs typically include:

- > Assurance reports and dashboards
- > Identified risks and improvement actions
- > Lessons learned and optimisation recommendations

2.6. Phase 6 – Handover and Operational Readiness

Purpose: *Ensure information is complete, trusted and usable at handover.*

Amodal supports digital handover and transition into operation, validating structured asset, safety and compliance information against defined requirements. This reduces late remediation and supports operational readiness from day one.

The focus is on information that will be relied upon in operation, not simply contractual completion.

Key outputs typically include:

- > Validated handover datasets
- > Clear audit trails and acceptance records
- > Operationally usable asset information

2.7. How the Amodal Way Adds Value

The Amodal Way ensures that:

- > Information management is aligned to outcomes, not just standards
- > Asset owners retain control of information expectations and assurance
- > CDEs and platforms are adopted and used effectively, not just deployed
- > Information risk is reduced across delivery and operation
- > Capability is built within client teams, not outsourced indefinitely

3. Pricing

Pricing is based on day rates aligned to role and responsibility. Typical roles include:

Role	Description
Project Manager	Plans and manages delivery, resources, budgets and stakeholders to achieve agreed outcomes.
Training Manager (Train the Trainer)	Develops client capability through adoption planning and structured knowledge transfer.
Technical Consultant (Mid-Level)	Software implementation, integrations and digital platform configuration, including CDEs and asset systems.
Data Specialist	Data modelling, structuring, analytics and migration across the asset lifecycle.
Project Information Manager (PIM)	Information management and CDE configuration, standards, workflows and information quality oversight.
Document Controller	Supports document and records control activities, ensuring information accuracy, accessibility and compliance under supervision of senior IM roles.

Indicative pricing: £450.00–£1,000.00 per day (ex VAT)

No minimum contract value applies.

4. Service Levels and Support

- > Standard delivery hours: Monday–Friday, 09:00–17:00 (UK)
- > Response times agreed per engagement
- > Named delivery lead provided
- > Escalation routes defined at mobilisation
- > Delivery primarily remote
- > On-site support subject to agreement

5. Security and Compliance

- > UK-based delivery team
- > Experience supporting projects aligned to:
- > Alignment to BS EN ISO 19650
- > UK Building Safety Act information requirements
- > Government Soft Landings principles
- > Secure handling of client data in line with client policies

- > Cyber Essentials with Cyber Essentials Plus – in progress
- > ISO 27001 – certified

6. Social Value and Sustainability

Amodal supports social value objectives through UK employment, skills development and knowledge transfer to client teams. The company supports public sector estates efficiency and long-term value through improved data reuse and reduced duplication.

Carbon impact is minimised through predominantly remote delivery and limited travel. Amodal is a B-Corp and actively works with Carbon Neutral Britain, reinforcing its commitment to responsible governance, environmental impact reduction and sustainable outcomes for the sector and communities it serves.