

# WAVESTONE

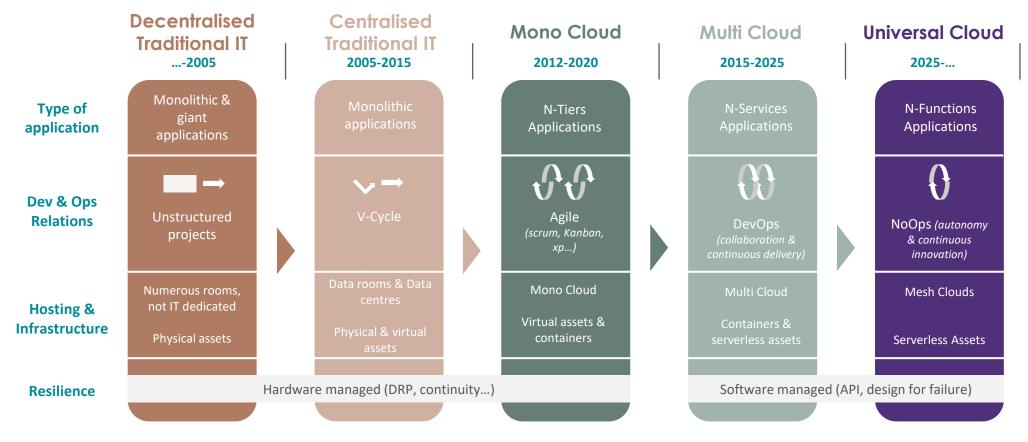
Cloud Organisation and Operating Model Design

G-Cloud 13

April 2022

#### CLOUD ORGANISATION AND OPERATING MODEL DESIGN

Wherever you are in your cloud journey, defining the appropriate organisation and operating model is key to realising the benefits of new technologies.



% savings on application hosting (hosting, infras, service)

Consolidation & Externalisation: **20%** 

Cloudification
"Lift & Shift": **25-30%** 

Cloudification
"Replatforming": **35-75%** 



Time to market application

**Years / Months** 

Weeks / Days

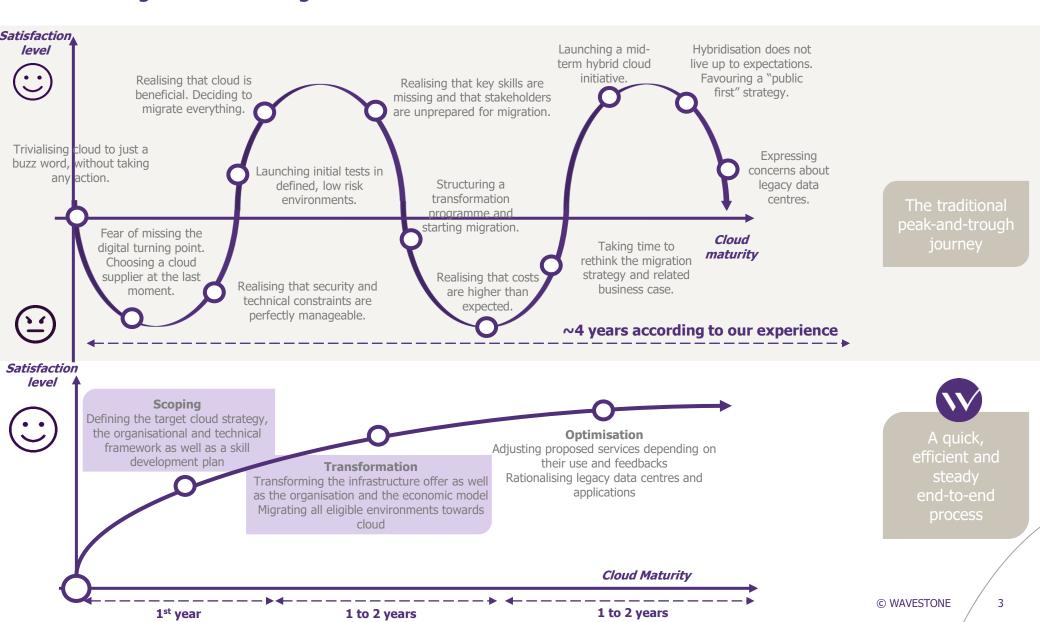
**Days / Minutes** 

**Minutes / Seconds** 



#### CLOUD ORGANISATION AND OPERATING MODEL DESIGN

We help you mitigate the challenges typically encountered in integrating cloud solutions and technologies into the organisation.



Our holistic and structured approach to organisation and target operating model design ensures there are actionable plans for all areas of your organisation

1

# **Current and Future State Analysis**

Current state and gap analysis focused on transformation objectives and cloud strategy



- Transformation objectives and Cloud strategy determination
- Analysis of current versus future service portfolio
- Determination of target user groups and providers



- Analysis of current service delivery, integration and management capability
- Strategy for target operating model
- Determination of internal and external provider teams involved in current and future state
- Capability requirements determination



- Current service operations, integration, brokerage and management tooling analysis
- Technical transformation strategy
- Future technical requirements determination

2

#### Target Operating Model Design

Determination of target services, including Cloud Operating model definition and underpinning technical frameworks

- Service user groups, demand, cost and access definitions for service portfolio
- Service portfolio evolution approach
- Service catalogue definition
- Service marketing strategy
- Target operating model describing teams, processes, roles, responsibilities, measures, governance structures
- Sourcing strategy alignment
- Provider integration approach alignment
- Cloud and technical platform services evolution definition
- Technical architecture definition for service operations, integration, brokerage and management
- Tooling selection and sourcing support

3

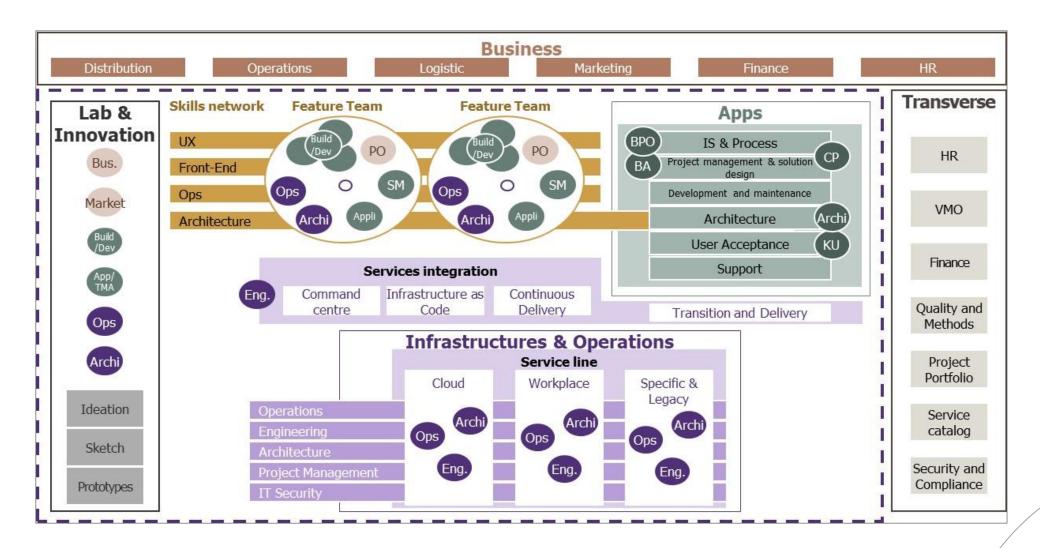
# Transformation Planning & Implementation

Transformation roadmap definition and implementation programme governance

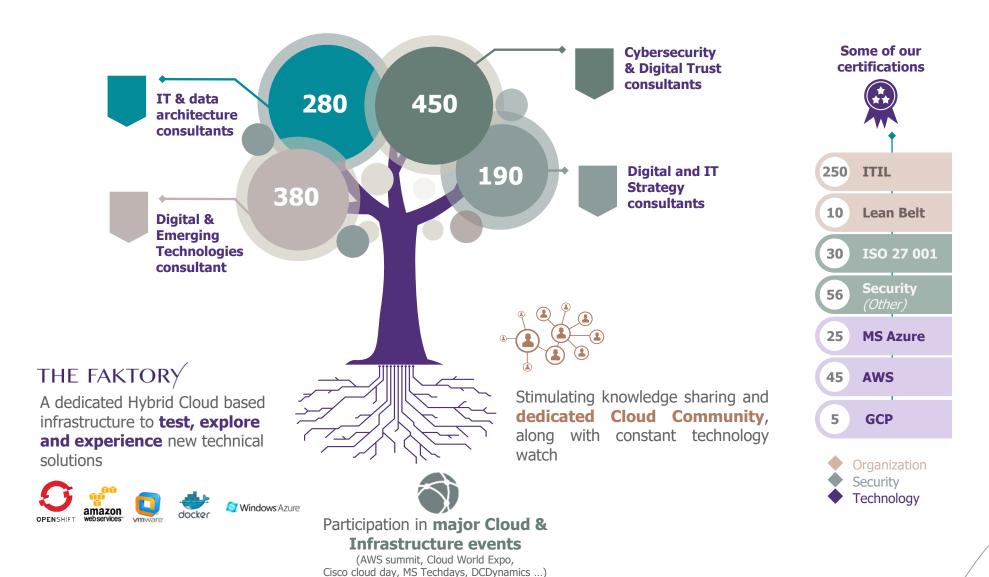
- Service catalogue implementation
- Service portfolio evolution roadmap
- Service and service catalogue marketing
- Transformation programme governance
- Operating model implementation:
  - Teams and roles
  - Providers and services integration
  - Processes and governance
- Communication, familiarisation, training and coaching
- Technical transformation plan and governance for:
  - Cloud and technical platform services
  - Service operations, integration, brokerage and management tooling

#### CLOUD ORGANISATION AND OPERATING MODEL DESIGN

The end result is an organisation that has the structure, people and tools to leverage and increase agility and efficiency.



Cloud & Infrastructure topics are at the heart of our competencies with 1,300+ consultants...





# Stimulated by solving challenges and driven to succeed



Business & Technologies



**Transformation** 



Positive Way

# A unique ability to combine in-depth industry expertise, business functions know-how and technology mastering

## BUSINESS FUNCTIONS

Strategy

Innovation management & funding

Marketing, sales & customer experience

People & change

Finance, risk & procurement

Operations & supply chain

#### **INDUSTRIES**

Financial services

Telecom, media & entertainment

Consumer goods & retail

Manufacturing

Energies & utilities

Transportation & travel

Real estate

Public sector & international institutions

### **TECHNOLOGY**

Digital & IS strategy

Digital & emerging technologies

IT & data architecture

Cybersecurity & digital trust

# Wavestone, a fast-growing company



Pure-play consultancy



€470m



MISTONE

3,500+ employees

**15 offices** in 9 countries

Wavestone supports leading organisations shape and deliver their most critical transformations In the UK we are the "go to" organisation for our senior executive clients for technology advisory. Our client focused approach allows us to bring deep business and technology expertise to add value to an organisation's agenda **Operational** Cybersecurity **Technology** Resilience **Advisory** 

100+ UK Employees
and growing

Deep subject matter capability and practical experience

Independent and impartial advice

Underpinned by our Attitude | Approach | Adaptability

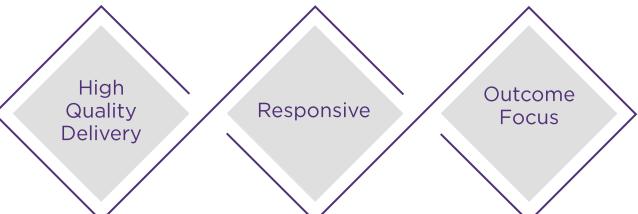
# Multidisciplinary approach Collaborative consulting style

Thinkington

Blend different skillsets from breadth of expertise

One Global company, flat structure, no silos

Account Manager as single point of contact How our culture drives the best outcomes for our clients





Based on **teamwork** and **enthusiasm**, which drives the mentality to succeed with our <u>clients</u>



Transparency drives honesty and intimacy to create an environment of trust. Leave a legacy.



Always bring the best capabilities, with **flexibility** to change, delivered from a single point of contact

# Here's what our clients say....

I find there is masses of energy and enthusiasm and work alongside us effortlessly... through our partnership and honesty, we ended up in a position where we got the outcome we all wanted.

Wavestone provided programme management expertise at a very critical and sensitive time in the project. Your team was always at our side even through the toughest of times. Our engagement always felt like a deep partnership.

It has been a pleasure with working Wavestone. You have brought some much needed expertise and thinking to the work we have undertaken and I appreciate both the professionalism and collaborative nature.



COO | Global Investment Bank



US COO | Global Bank



Head of Department |UK Regulator

# Here's some of our recent work

#### Investment Bank

/

A Cloud Security review to recommend a unified cloud solutions in a secure way, with cost-effective approach



## **UK Government Entity**

Established an effective goto-market strategy for the future procurement of WAN services, with advisory on improving performance and reducing circuit costs





## **UK Regulator**

/

Review of cyber recovery capability to ensure preparedness for recovery from a Cyber-Attack



# Large Government Department

/

Technical Debt discovery exercise to help provide centralised view of IT Estate

# The Positive Way VAVESTONE

**Mike Newlove** Partner



Jim Hennigan Partner



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