



Project Controls

Gcloud 14



Project Controls

About this service

BMT's Project Controls service maximises the likelihood of your Cloud project achieving performance, cost, and time-scale objectives by establishing project baselines then identifying areas of poor performance, and measuring, controlling and communicating performance data. Our expertise ensures the optimum tools, processes and resources are in place to meet project objectives successfully.

When to use this Service

When acquiring, deploying, and utilising Cloud-based services you need the ability to control your projects and understand issues that may impact on successful delivery.

To ensure the correct allocation of people, processes, and tools to plan and manage Cloud projects and reduce any cost and schedule issues that arise, BMT works with you and your project team to design and implement appropriate project controls processes, policies and structures.

To be assured that the solution that you have selected meets the expectations of your organisation and benefits are realised within time and budget constraints. The accurate reporting of time, costs and allocation of resources enables tracking of performance and outputs to predict the likelihood that final outcomes are achievable.

What we deliver

- Tailored Project Controls System, designed to support agile and/or waterfall methodologies
- Process documentation (Project Controls Plan)
- Recommendations to deploy EVM tools compatible with scheduling software (e.g. Primavera, MS Project)
- Reporting cycle including schedules, risk management, cost, Earned Value Analysis
- Change control process
- Project/Programme plans
- Acceptance plans
- 'As Is' and 'To Be' project controls situational reports
- Project controls improvement action plan

As a result, BMT's project controls service will provide a structured project environment through the implementation of an effective Project Control System to increase the likelihood of your Cloud projects achieving their objectives. Our service delivers an effective Project Control System integrated with wider project management techniques including, for example, risk and opportunity management, planning and scheduling, cost management, benefits management, requirements management, and wider project control techniques.

Our Assumptions and your Obligations

- Commitment from stakeholders
- Full access to relevant information, assumptions, and constraints

How we work with you

BMT provides a scalable service with flexible, skilled resources delivered via a Managed Service mechanism. Our outcome-based delivery to cost, time and quality is managed by a dedicated manager who is assigned to you.

Our team works with you and your key stakeholders to ensure your requirements are met at both a strategic and tactical level. Our approach ensures we retain and use our knowledge and understanding of your organisation effectively. Performance and quality of service delivery is monitored, assessed, measured and assured, and by maintaining frequent, regular contact and dialogue with you, we seek feedback and assess your satisfaction with our performance, with the capacity to escalate issues rapidly if required.

Our aim is always to deliver a sustainable solution and we work with you to ensure we transfer knowledge and skills to your staff, enhancing your in-house capability and maximising the benefit you gain from your engagement with us.

How we deliver this service

BMT uses best practice project control techniques and methodologies including Managing Successful Programmes (MSP), APMP and P3M3 to deliver tailored Project Controls Systems, process documentation and appropriate tools. We work with you, integrated within your teams, communicating effectively with technical managers to ensure adherence to project control processes and contractual reporting requirements.

Project controls are adapted to your organisation - from a simple schedule with defined reports through to the establishment of full Earned Value Management systems integrated with your wider business process and management systems. Our staged methodology is to:

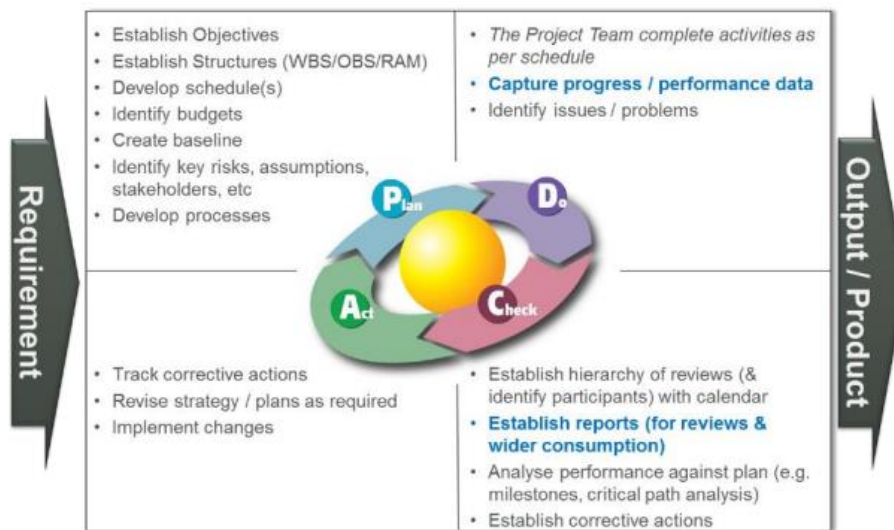
- Assess current environment
- Establish and agree system overview
- Implement systems/processes
- Provide systems/processes training
- Support initial operations through to BAU

We firstly establish a Project Controls System Description (PCSD) to be applied across your Cloud portfolio and projects to manage transition to Cloud services. The PCSD summarises the processes and tools through which the project will be controlled. This includes structures, schedules, budgeting, baselines, assumptions, issues, risks, supply chain integration, accounting, performance analysis and reporting, reviews, change control and assurance.

BMT employs the standard 'Plan, Do, Check, Act' process to control a project. The elements involved in each phase of this cyclical process are illustrated in the diagram opposite.

We maintain currency of all progress and performance data to ensure that information required to support decision making and reporting is accessible, available and reliable. An established regular reporting cycle is used to communicate this information appropriately across the enterprise.

Schedule slippages, associated issues and impacts, recovery plans and escalated issues are conveyed to the appropriate level of governance. We provide a Project Controls Maturity service, an independent assessment to measure your organisation's current Cloud project controls maturity level using our Project Controls Model based on the Association for Project Management (APM) Compass. We help you to assess the level at which your organisation should operate and make recommendations for improvement actions to achieve the required level.



Previous customers who have used this service

We have worked extensively with the UK MOD to help them control their complex programmes including the Ships Operating Centre Maritime Combat Systems Portfolio and for Rolls Royce, the New Generation of Nuclear Powered Propulsion Programme. We have also worked with the Metropolitan Police, Smart DCC and SSE.



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