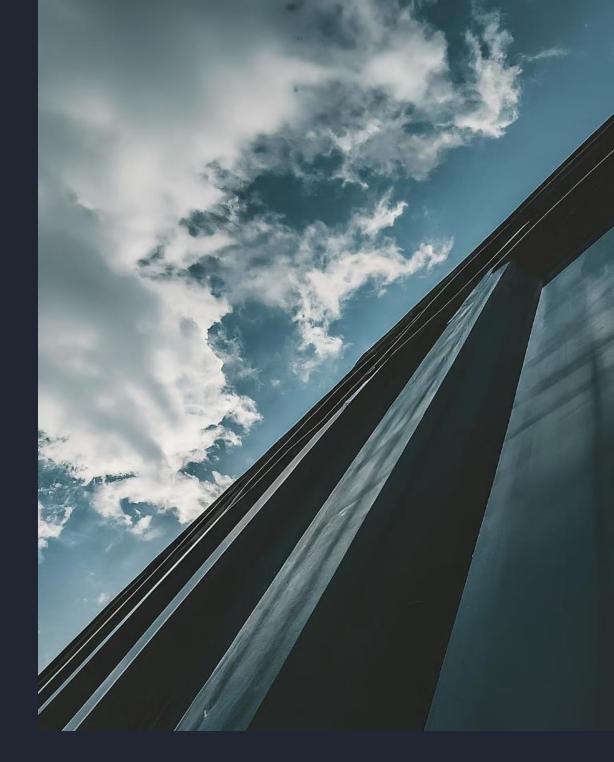


# Service Definition Document G-Cloud 12 PRICING GUIDE G-Cloud 14 (Framework Reference: RM1557.14) SFIA Rate Card



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1Cypher

### Skills For the Information Age (SFIA) Definitions and Rate Card

	Strategy and Architecture	Business Change	Solution Development and Imple mentation	Service Management	Procurement and Management Support	Client Interface
1. Follow	£500	£500	£500	£500	£500	£500
2. Assist	£675	£675	£675	£675	£675	£675
3. Apply	£725	£725	£725	£725	£725	£725
4. Enable	£850	£850	£850	£850	£850	£850
5. Ensure or advise	£1000	£1000	£1000	£1000	£1000	£1000
6. Initiate or influence	£1250	£1250	£1250	£1250	£1250	£1250
7. Set strategy or inspire	£1750	£1750	£1750	£1750	£1750	£1750



#### Standard Engagement Terms

Working Day	8 hours per day, exclusive of breaks and travel time to Clients office location
Office Hours	<ul> <li>Standard hours are: 09:00 – 1800.</li> <li>Specific shift patterns / support hours can be discussed with the Client.</li> </ul>
Operating Days	<ul> <li>Core Hours are Monday to Friday - excluding bank holidays.</li> <li>Services outside of core hours can be arranged – please get in contact directly to discuss this further.</li> </ul>
Expense Claims	<ul> <li>Travel &amp; Subsistence – Included in rate when travelling to agreed primary location.</li> <li>Claims outside this will be subject to the Client's standard travel expense allowance.</li> </ul>
Mileage	As per Expense Claims statement above.
Insurance	<ul> <li>1Cypher holds indemnity insurance to cover its outcomes and professional services. Variances may occur depending on contrac t terms or engagement.</li> </ul>



#### SFIA Level Definitions

The rate card outlines different specialisms at various experience levels and gives an indication of the likely charges associated to each. The table should be used by selecting the specialism (vertical axis) against the level of experience (horizontal axis) as required. It is strongly advised that you use this as a guide but that individual client requirements are discussed on a case by case basis to assess which of these best suits your organisation.

	Autonomy	Influence	Complexity	Business skills
1. Follow	Works under close supervision. Uses little discretion. Is expected to seek guidance in ex pected situations.	Interacts with immediate colleagues.	Performs routine activities in a structured environm ent. Requires assistance in resolving unexpected problems.	<ul> <li>Uses basic information systems and technology functions, applications, and processes</li> <li>Demonstrates an organised approach to work - learns new skills and applies newly acquired knowledge.</li> <li>Has basic oral and written communication skills</li> <li>Contributes to identifying own development opportunities</li> </ul>
2. Assist	Works under routine supervision. Uses minor discretion in resolving problems or enquiries. Works without fre quent reference to others.	Interacts with and may influe nce immediate colleagues. May have some external cont act with customers and suppli ers. May have more influence in own domain.	Performs a range of varied work activities in a variety of structured environme nts.	<ul> <li>Understands and uses appropriate method s, tools and applications.</li> <li>Demonstrates a rational and organised approach to work</li> </ul>



	Autonomy	Influence	Complexity	Business skills
3. Apply	Works under general s upervision. Uses discretion in identifying and resolving complex problems and assignments. Usually receives specific instructions and has work reviewed at frequent milestones. Determines when issue s should be escalated to a higher level.	Interacts with and influences department/project team members. May have wor king level contact with customers and suppliers. In predictable and structured a reas may supervise others. Makes decisions which may impact on the work assigned to individuals or phases of projects.	Performs a broad range of work, sometimes complex and non-routine, in a variety of environments.	<ul> <li>Understands and uses appropriate methods, tool s and applications.</li> <li>Demonstrates an analytical and systematic approach to problem solving.</li> <li>Takes the initiative in identifying and negotiating appropriate develop ment opportunities.</li> <li>Demonstrates effective communication skills.</li> <li>Contributes fully to the work of teams.</li> <li>Plans, schedules and monitors own work (and that of others where applicable) competently within limited deadlines and according to relevant legislation and procedures.</li> <li>Absorbs and applies technical information</li> <li>Works to required standards.</li> <li>Understands and uses appropriate methods, tool s and applications.</li> <li>Appreciates the wider field of information systems, and how own role relates to other roles and to the business of the employer or client.</li> </ul>

	Autonomy	Influence	Complexity	Business skills
4. Enable	Works under general directio n within a clear framew ork of accountability. Exercis es substantial personal responsibility and autonomy. Plans own work to mee t given objectives and processes.	Influences team and specialist peers internally. Influenc es customers at account level an d suppliers. Has some responsibility for th e work of others and for the a llocation of resourc es. Participates in external activitie s related to own spe cialism. Makes decisions wh ich influence the su ccess of projects an d team objectives	Performs a broad ra nge of complex technical or professional work activities, in a variety of contexts.	<ul> <li>Selects appropriately from applicable standards, methods, tools and applications. Demonstrates an analytical and sys tematic approach to problem solving.</li> <li>Communicates fluently orally and in writing, and can present complex technical information to both technical and nontechnical audiences.</li> <li>Facilitates collaboration between stakeholders who share common objectives.</li> <li>plans, schedules and monitors work to meet time and quality targets and in accordance with relevant legislation and procedures.</li> <li>Rapidly absorbs new technical information and applies it effectively.</li> <li>Has a good appreciation of the wider field of information systems, their use in relevant employment areas and how they relate to the business activities of the employer or client.</li> <li>Maintains an awareness of developing technologies and their application and takes some responsibility for personal development.</li> <li>Plans, schedules and monitors work to meet time and quality targets and in accordance with relevant legislation and procedures.</li> <li>Rapidly absorbs new technical information and applies it effectively.</li> <li>Has a good appreciation of the wider field of information systems, their use in relevant employment areas and how they relate to the business activities of the employer or client.</li> <li>Maintains an awareness of developing technologies and their application and takes some responsibility for personal development.</li> </ul>

	Autonomy	Influence	Complexity	Business skills
5. Ensure or Advise	Works under broad direction. Is fully accountable f or own technical work and/or project/ supervisory responsibilities. Receives assignmen ts in the form of objectives. Establishes own milestones and team objectives, and delegates responsibilities. Work is often self-initiated.	Influences organisation, custo mers, suppliers and peers within industry on t he contribution of own specialism. Has significant responsi bility for the work of others a nd for the allocation of resources. Makes decisions wh ich impact on the su ccess of assigned projects i.e. results, deadline s and budget. Develops business r elationships with customers.	Performs a challenging ran ge and variety of complex technical or professional work activities.  Undertakes work which requires the application of fundamental principles in a wide and often unpredictable range of contexts.  Understands the relations hip between own specialism and wider customer or organisational requirements.	<ul> <li>methods, tools and applications relevant to own specialism and can make correct choices from alternatives.</li> <li>Analyses, diagnoses, designs, plans, execute and evaluates work to time, cost and quality targets.</li> <li>Communicates effectively, formally and informally, with colleagues, subordinates and customers.</li> <li>Demonstrates leadership - facilitates collaboration between stakeholders who have diverse objectives.</li> <li>Understands the relevance of own area of responsibility or specialism to the employing organisation.</li> </ul>

	Autonomy	Influence	Complexity	Business skills
6. Initiate or Influence	Has defined authority and responsibility for a significant area of work, includin g technical, finan cial and quality a spects. Establishes organisational ob jectives and deleg ates responsibiliti es Is accountable for actions and decis ions taken by self and subordinates.	Influences policy formation on the contribution of own specialism to business objectives. Influences a signific ant part of own organisation and inf luences customers a nd suppliers and ind ustry at senior man agement level. Makes decisions whi ch impact the work of employing organisations, achie vement of organisational obj ectives and financia l performance. Develops high- level relationships with customers, sup pliers and industry l eaders.	Performs highly complex work activities covering technical, financial and quality aspects. Contributes to the formulation of IT strategy. Creatively applies a wide range of technical and/or management principles.	<ul> <li>absorbs complex technical information and communicates effectively at all levels to both technical and non-technical audiences. Assesses and evaluates risk.</li> <li>Understands the implications of new technologies demonstrates clear leadership and the ability to influence and persuade.</li> <li>Has a broad understanding of all aspects of IT and deep understanding of own specialism(s).</li> <li>Understands and communicates the role and impact of IT in the employing organisation and promotes compliance with relevant legislation.</li> <li>Takes the initiative to keep both own and subordinates' skills up to date and to maintain an awareness of developments in the IT industry.</li> </ul>

	Autonomy	Influence	Complexity	Business skills
7. Set Strategy and inspire	Has authority and r esponsibility for all aspects of a significant area of work, including policy formation and a pplication.  Is fully accountable for actions taken and decisions made, both by self and su bordinates	the highest levels. Advances the knowledge an d/or exploitation of IT within one or more organisations.	Leads on the formulation and ap plication of strategy. Applies the highest level of man agement and leadership skills. Has a deep understanding of the IT industry and the implication s of emerging technologies for the wider business environment.	d leadership skills.