



### Skills Framework for the Information Age Vs the Pricing Document.

#### Why and how these documents are different?

The SFIA Rate card approach brings consistency and transparency to costing IT services and systems. Costs are assessed according to skills required, not simply the rate for whoever was available on the day. Our pricing data is on page #2, the pages following page #2 simply explain how the SFIA method is applied.

The SFIA method allows accurate costing of pre-prepared work bundles, as listed on the pricing documents. These lists prices for “fixed outcome deliverables”. They include numerous company overheads including the cost of complying with myriad regulations and best practice activities. It includes the cost of keeping staff abreast of the technologies you are consuming, examining new suppliers and their relevance to maintaining your systems over the next two years.

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#### Consultancy day rate Standards

- **Consultant's working day:** 8 hours exclusive of travel and lunch
- **Working week:** Monday to Friday excluding national holidays
- **Office hours:** 9:00am to 5:00pm Monday to Friday
- **Travel, mileage subsistence:** Included in day rate within M25. Payable at department's standard travel and subsistence rates outside M25
- **Mileage:** As for travel, mileage subsistence
- **Professional indemnity insurance:** included in day rate

## CloudZone UK's Day Rates as shown below are for 1 to 4 days.

### Rate Adjuster factors.

5+ days are discounted by 20%.

Contiguous weekly blocks are disc. by 30%.

The 5 day rate for a SFIA Level 5 person is thus £ 880 /day.

The 5 day rate for a SFIA Level 6 person is thus £ 995/day.

Daily rate for contiguous Level 5 weeks is thus £ 770 /day

SFIA Level	Accountability level	Skill level	Strategy & architecture	Solution implementation	Service management	Client interfacing and onsite @ Level	
1. Follow	Works under supervision	Routine pre-agreed tasks	£325	£325	£325	£325	Ticket Answering
2. Assist	Works under direction	Has gained basic domain knowledge	£550	£550	£550	£550	on-site
3. Apply	Receives specific instructions. Has work reviewed at agreed milestones.	Performs broad range of work, sometimes complex and non-routine.	£795	£795	£795	£795	Operational Level
4. Enable	Works under general direction within a clear framework of accountability.	Able to apply knowledge in unfamiliar situations. Rapidly absorbs new information and applies it effectively.	£995	£995	£995	£995	Provide Advice
5. Ensure / Advise	Receives assignments in the form of objectives rather than tasks	Undertakes work requiring application of underpinning principles in a wide, often unpredictable range of contexts	£1100	£1100	£1100	£1100	Operational Decisions
6. Initiate / Influence	defined authority / responsibility. For many technical, financial or quality outcomes	Creatively applies a wide range of technical solutions to achieve outcomes	£1395	£1250	£1250	£1395	Operational Decisions
7. Set Strategy	Final accountability.	Deep understanding of all technologies, security threats etc	£1695	£1295	£1295	£1695	Policy Decisions

The full SFIA level definitions are in the Annexe.

## **Fixed price work Vs Time Charge work.**

### **Odd consultancy days vs Medium term engagements**

A rate card approach allows you to procure services that are time based, against a timesheet when that is the most appropriate way to plan work and authorise payment. Conversely, the “Price list” contains set tasks for which you would be charged a fixed price. When calculating a fixed priced element, we also use the SFIA rate card to calculate costs. We turn that calculation into a “one-off” Fixed Price cost.

With fixed pricing work, the risk of cost over-run transfers to the supplier; a task must be delivered against a specification regardless of the difficulties or obstacles encountered. Typically, fixed pricing work is completed off-prem. It will contain many small elements some of which can be delegated. Certain elements might be high cost elements that took a long time to develop but form a reusable setting out point which, with further customisation and configuration, becomes part of the deliverable.

Our SFIA rate card provides prices based on an unadjusted daily rate for adhoc working. A discount is available when five days are purchased in a single instruction. Non-Contiguous days may be purchased in advance and banked, and then drawn down at any time during the contracted time. This allows buyers to avail themselves of discounted rates before specific dates have been agreed and scheduled. A correctly submitted timesheet will authorise the usage of that banked day. The days expire on contract end. The draw-down facility is detailed on below

#### **The Drawdown facility**

This is completely optional. It is a mechanism for the buyer to purchase days up-front at the 20% discount rate before the work has been scheduled. The drawdown facility is offered for Level 4 skills and above. Days must be utilised before the contract end date. The days will expire if not used.

#### **Billing and Invoicing basis**

Off-site working can also be timesheet based, but ordinarily will be a fixed price item taken from our price list. If the task is likely to be a medium-term assignment not suited to fixed price working, this will be agreed when taking an assignment.

Timesheet working will be used for onsite working. A timesheet submission shall be made no later than 5 working days after the completion of a working week. Timesheet approval shall constitute authorisation for billing purposes.

#### **Calculating Time Charges**

The SFIA skills and responsibilities approach is also of great help when a task requires a worker to function at different levels. For example, if you required a half day's consultancy work at Level #7, plus a further half day of technical work at Level #5, it doesn't make sense for us to send two people, nor do you want to pay full day's for two people pay for when you are only getting a half day's work from each. It is more advantageous to send someone with the experience and knowledge to undertake the Level #7 task, bill a half day's work @ that rate, and for the same person to also complete the Level #5 work, billing it as a Level #5 task.

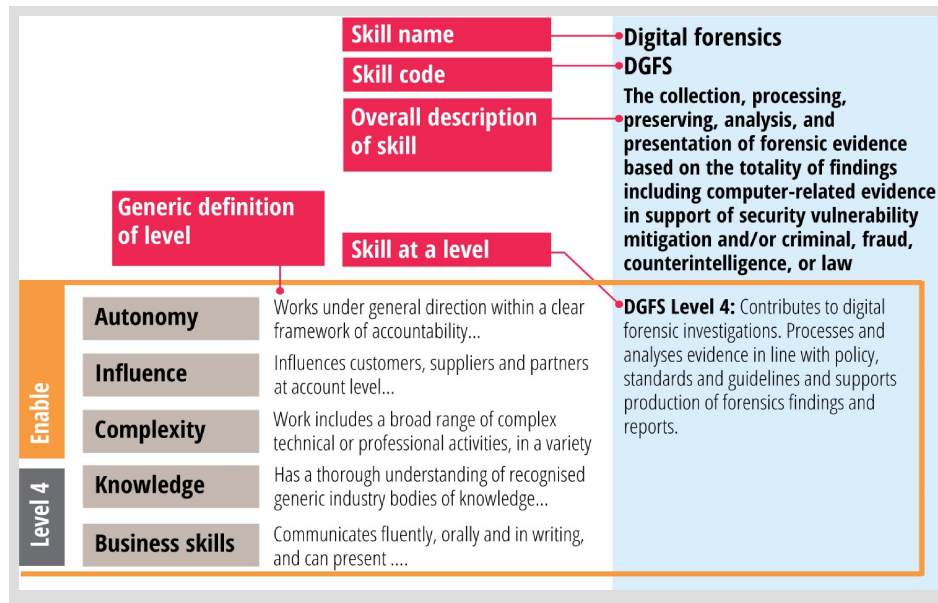
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## The SFIA rate card

The index uses degrees of judgement, autonomy and responsibility expected from an individual when it quotes a level. An example is shown below.

At Level #4, an individual is making complex decisions, but doesn't carry the risk resulting from a mis-judged decision. Level's 5 and 6 we are making judgements that could have an adverse effect to a customer's organisation. By Level #7, the individual(s) are making decisions that could lead to organisational failure if mis-judged.

The closing pages of the document show the skill level and working methods in more detail.



## Ref's

More information on SFIA is available from <https://sfia-online.org/en>

## Document History and QA

G-Cloud 12 Documentation		Validity
Revision	1.0	For Review June 2021
Document File Ref	File GC12/R/1	
Document Underpinned by	File GC12/R/1-U	

		1 Follow	2 Assist	3 Apply	4 Enable	5 Ensure, advise	6 Initiate, influence	7 Set strategy, inspire, mobilise
Strategy and architecture	Information strategy					Enterprise IT governance GOVN		
						Strategic planning ITSP		
						Information governance IRMG		
							Information systems coordination ISCO	
						Information security SCTY		
						Information assurance INAS		
						Analytics INAN		
						Data visualisation VISL		
						Information content publishing ICPM		
	Advice and guidance					Consultancy CNSL		
						Specialist advice TECH		
						Demand management DEMM		
						IT management ITMG		
						Financial management FMIT		
	Business strategy and planning					Innovation INOV		
						Research RSCH		
						Business process improvement BPPE		
						Knowledge management KNOW		
						Enterprise and business architecture STPL		
						Business risk management BURM		
						Sustainability SUST		
						Emerging technology monitoring EMRG		
						Continuity management COPL		
						Network planning NTPL		
	Technical strategy and planning					Solution architecture ARCH		
						Data management DATM		
Change and transformation	Business change implementation					Methods and tools METL		
						Portfolio management POMG		
						Project management PRMG		
						Programme management PGMG		
						Portfolio, programme and project support PROF		
	Business change management					Business analysis BUAN		
						Business modelling BSMO		
						Requirements definition and management REQM		
						Organisational capability development OCDV		
						Organisation design and implementation ORD1		
Development and implementation	Systems development					Change implementation planning and management CIPM		
						Business process testing BPTS		
						Benefits management BENM		
						Systems development management DLMG		
						Systems design DESN		
						Software design SWDN		
						Programming/software development PROG		
						Real-time/embedded systems development RESD		
						Animation development ADEV		
						Data modelling and design DTAN		
	User experience					Database design DBDS		
						Network design NTDS		
						Testing TEST		
						Information content authoring INCA		
						Safety engineering SFEN		
Delivery and operation	Service design					User research URCH		
						User experience analysis UNAN		
						User experience design HCEV		
						User experience evaluation USEV		
						Systems integration and build SINT		
	Service transition					Porting/software configuration PORT		
						Hardware design HWDE		
						Systems installation/decommissioning HGIN		
						Availability management AVMT		
						Service level management SLMO		
	Service operation					Service acceptance SEAC		
						Configuration management CFMG		
						Asset management ASMG		
						Change management CHMG		
						Release and deployment RELM		
Skills and quality	Skill management					System software SYSP		
						Capacity management CPMG		
						Security administration SCAD		
						Penetration testing PENT		
						Radio frequency engineering RFEN		
	People management					Application support ASUP		
						IT infrastructure ITOP		
						Database administration DBAD		
						Storage management STMG		
						Network support NTAS		
	Quality and conformance					Problem management PBMG		
						Incident management USUP		
						Facilities management DCMA		
						Learning and development management ETMG		
						Competency assessment LEDA		
Relationships and engagement	Stakeholder management					Learning design and development TMCR		
						Learning delivery ETDL		
						Teaching and subject formation TEAC		
						Performance management PEMT		
						Resourcing RESC		
	Sales and marketing					Professional development PDSV		
						Quality management QUMG		
						Quality assurance QUAS		
						Measurement MEAS		
						Conformance review CORE		
	Customer service support CSMG					Safety assessment SFAS		
						Digital forensics DGFS		
						Sourcing SORC		
						Supplier management SUPP		
						Contract management ITCM		
	Sales support SSUP					Relationship management RLMT		
						Marketing MKTG		
						Selling SALE		
						Product management PROD		

## An example of using the SFIA rate card for an internal calculation.

This would be done to determine what it will cost to deliver a fixed price task. Let's assume we are building the ubiquitous widget. We would use the following in our Quotation calculator

Task	Setting	Level 2	Level 5	Level 6	Level 7
Consult with Client. Establish the desired Benefits, leading to establishment of requirements.	Board Room meeting with senior stakeholders				0.5 day
Determine Specifications / Generate the design / establish resources	Off-Site @ our office			1 day	
Undertake the work.	Off-Site @ our office		3 day		
Prepare for presentation of solution to customer	Off-Site @ our office			0.5 day	
Presentation at Customers Premises	Board Room meeting with senior stakeholders				0.5 day
Presentation at Customers Premises	Future operatives			0.5 day	
Training onsite	Future operatives			1 day	
Early deployment onsite support	Future operatives		2 day		
Helpdesk	Off-Site @ our office	2 day			
<b>Totals</b>		<b>2 days</b>	<b>5 days</b>	<b>3 days</b>	<b>1 days</b>

Totals   Level 7 = 1 days  
            Level 6 = 3 days  
            Level 5 = 5 days  
            Level 2 = 2 days

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