

	Strategy & Architecture	Business Change	Solution Development & Implementation	Service Management	Procurement & Management Support	Client Interface
1) Follow	£300	£300	£300	£300	£300	£300
2) Assist	£400	£400	£400	£400	£400	£400
3) Apply	£600	£600	£600	£600	£600	£600
4) Enable	£800	£800	£800	£800	£800	£800
5) Ensure / Advise	£1000	£1000	£1000	£1000	£1000	£1000
6) Initiate / Influence	£1300	£1300	£1300	£1300	£1300	£1300
7) Set Strategy / Inspire	£1500	£1500	£1500	£1500	£1500	£1500

Standards for this SIFA Consultancy Rate Card:

- Consultant's Working Day = 8 hours inclusive of travel and lunch
- Working Week = Monday to Friday excluding national holidays
- Office Hours = 09:00 17:00 Monday to Friday
- Travel and Subsistence = Payable at department's standard T&S rates outside M25
- Insurance = Professional Indemnity Insurance included in the rate
- Framework Reference = G-Cloud framework



Definitions

	Autonomy	Influence	Complexity	Business Skills
1) Follow	Works under close supervision. Uses little discretion. Is expected to seek guidance in expected situations.	Interacts with immediate colleagues.	Performs routine activities in a structured environment. Requires assistance in resolving unexpected problems.	Uses basic information systems and technology functions, applications, and processes. Demonstrates an organised approach to work. Learns new skills and applies newly acquired knowledge. Has basic oral and written communication skills. Contributes to identifying own development opportunities.
2) Assist	Works under routine supervision. Uses minor discretion in resolving problems or enquiries. Works without frequent reference to others.	Interacts with and may influence immediate colleagues. May have some external contact with customers and suppliers. May have more influence in own domain.	Performs a range of varied work activities in a variety of structured environments.	Understands and uses appropriate methods, tools and applications. Demonstrates a rational and organised approach to work. Is aware of health and safety issues. Identifies and negotiates own development opportunities. Has sufficient communication skills for effective dialogue with colleagues. Is able to work in a team. Is able to plan, schedule and monitor own work within short time horizons. Absorbs technical information when it is presented systematically and applies it effectively.
3) Apply	Works under general supervision. Uses discretion in identifying and resolving complex problems and assignments. Usually receives specific instructions and has work reviewed at frequent milestones. Determines when issues should be	Interacts with and influences department/proje ct team members. May have working level contact with customers and suppliers. In predictable and structured areas may supervise others. Makes decisions which may impact on the work assigned to individuals or	Performs a broad range of work, sometimes complex and non-routine, in a variety of environments.	Understands and uses appropriate methods, tools and applications. Demonstrates an analytical and systematic approach to problem solving. Takes the initiative in identifying and negotiating appropriate development opportunities. Demonstrates effective communication skills. Contributes fully to the work of teams. Plans, schedules and monitors own work (and that of others where applicable) competently within limited deadlines and according to relevant legislation and procedures. Absorbs and applies technical information. Works to required standards. Understands and uses appropriate methods, tools and applications. Appreciates the wider field of information systems, and how own role relates to other roles and to the business of the employer or client.



	an and the diff	abaaas st		
	escalated to a	phases of		
	higher level.	projects.		
			5 (
4) Enable	Works under	Influences team	Performs a	Selects appropriately from applicable
	general	and specialist	broad range of	standards, methods, tools and applications.
	direction within	peers internally.	complex	Demonstrates an analytical and systematic
	a clear	Influences	technical or	approach to problem solving. Communicates
	framework of	customers at	professional	fluently orally and in writing, and can present
	accountability.	account level and	work activities,	complex technical information to both
	Exercises	suppliers. Has	in a variety of	technical and non-technical audiences.
	substantial	some	contexts.	Facilitates collaboration between
	personal	responsibility for		stakeholders who share common objectives.
	•	the work of others		Plana, ashadulaa and manitara work to most
	responsibility	and for the		Plans, schedules and monitors work to meet time and quality targets and in accordance
	and autonomy. Plans own	allocation of		
	Plans own work to meet	resources.		with relevant legislation and procedures.
		Participates in		Rapidly absorbs new technical information
	given	external activities		and applies it effectively. Has a good
	objectives and	related to own		appreciation of the wider field of information
	processes.	specialism.		systems, their use in relevant employment
		Maluan daniainan		areas and how they relate to the business
		Makes decisions		activities of the employer or client. Maintains
		which influence		an awareness of developing technologies
		the success of		and their application and takes some
		projects and team		responsibility for personal development.
		objectives.		
5)	Works under	Influences	Performs a	Advises on the available standards, methods,
Ensure /	broad	organisation,	challenging	tools and applications relevant to own
Advise	direction. Is	customers,	range and	specialism and can make correct choices
	fully	suppliers and	variety of	from alternatives. Analyses, diagnoses,
	accountable for	·	complex	designs, plans, execute and evaluates work
	own technical	industry on the	technical or	to time, cost and quality targets.
	work and/or	contribution of	professional	Communicates effectively, formally and
	project/	own specialism.	work activities.	informally, with colleagues, subordinates and
	supervisory	Has significant	Undertakes	customers. Demonstrates leadership.
	responsibilities.	responsibility for	work which	Facilitates collaboration between
	Receives	the work of others		stakeholders who have diverse objectives.
	assignments in	and for the	requires the	Understands the relevance of own area of
	the form of	allocation of	application of fundamental	
	objectives.	resources. Makes		responsibility/ specialism to the employing
	Establishes	decisions which	principles in a wide and often	organisation. Takes customer requirements
		impact on the		into account when making proposals. Takes
	own milestanes and	success of	unpredictable	initiative to keep skills up to date. Mentors
	milestones and	assigned projects	range of	more junior colleagues. Maintains an
	team	i.e. results,	contexts.	awareness of developments in the industry.
	objectives, and	deadlines and	Understands the	Analyses requirements and advises on scope
	delegates	budget. Develops	relationship	and options for operational improvement.



	responsibilities. Work is often self-initiated.	business relationships with customers.	between own specialism and wider customer/ organisational requirements.	Demonstrates creativity and innovation in applying solutions for the benefit of the customer.
6) Initiate / Influence	Has defined authority and responsibility for a significant area of work, including technical, financial and quality aspects. Establishes organisational objectives and delegates responsibilities. Is accountable for actions and decisions taken by self and subordinates.	Influences policy formation on the contribution of own specialism to business objectives. Influences a significant part of own organisation and influences customers/suppli ers and industry at senior management level. Makes decisions which impact the work of employing organisations, achievement of organisational objectives and financial performance. Develops high- level relationships with customers, suppliers and industry leaders.	Performs highly complex work activities covering technical, financial and quality aspects. Contributes to the formulation of IT strategy. Creatively applies a wide range of technical and/or management principles.	Absorbs complex technical information and communicates effectively at all levels to both technical and non-technical audiences. Assesses and evaluates risk. Understands the implications of new technologies. Demonstrates clear leadership and the ability to influence and persuade. Has a broad understanding of all aspects of IT and deep understands and communicates the role and impact of IT in the employing organisation and promotes compliance with relevant legislation. Takes the initiative to keep both own and subordinates' skills up to date and to maintain an awareness of developments in the IT industry.
7) Set Strategy / Inspire	Has authority and responsibility for all aspects of a significant area of work, including policy formation and application. Is fully accountable for	Makes decisions critical to organisational success. Influences developments within the IT industry at the highest levels. Advances the knowledge and/or exploitation of IT	Leads on the formulation and application of strategy. Applies the highest level of management and leadership skills. Has a deep understanding of the IT industry and the	Has a full range of strategic management and leadership skills. Understands, explains and presents complex technical ideas to both technical and non- technical audiences at all levels up to the highest in a persuasive and convincing manner. Has a broad and deep IT knowledge coupled with equivalent knowledge of the activities of those businesses and other organisations that use and exploit IT.



actions taken and decisions made, both by self and subordinates	within one or more organisations. Develops long- term strategic relationships with	implications of emerging technologies for the wider business environment.	emergingemerging technologies on organisationstechnologies for the widerindividuals and analyses the risks of usin not using such technologies. Assesses the impact of legislation, and actively promoted	emerging technologies on organisations and individuals and analyses the risks of using or not using such technologies. Assesses the impact of legislation, and actively promotes compliance. Takes the initiative to keep both
customers and industry leaders.		own and subordinates' skills up to date and to maintain an awareness of developments in IT in own area(s) of expertise.		