

inspirational ideas innovative individuals immediate impact

Standard Rate Card

		Strategy and architecture	Change and transformation	Development and implementation	Delivery and operation	People and skills	Relationships and engagement
1.	Follow	£425.00	£385.00	£385.00	£385.00	£385.00	£385.00
2.	Assist	£580.00	£525.00	£525.00	£525.00	£525.00	£525.00
3.	Apply	£730.00	£660.00	£660.00	£660.00	£660.00	£660.00
4.	Enable	£855.00	£770.00	£770.00	£770.00	£770.00	£770.00
5.	Ensure, advise	£1010.00	£910.00	£910.00	£910.00	£910.00	£910.00
6.	Initiate, influence	£1195.00	£1075.00	£1075.00	£1075.00	£1075.00	£1075.00
7.	Set strategy, inspire, mobilise	£1345.00	£1210.00	£1210.00	£1210.00	£1210.00	£1210.00

Standards for consultancy day rate cards

- **Consultant's Working Day** 8 hours exclusive of travel and lunch.
- Working Week Monday to Friday excluding national holidays.
- Office Hours Assumed 9am to 5pm, but flexible to client requirements.
- **Travel and Subsistence** Included in day rate within 30 miles of i3Works office locations (Bristol and London), payable at client's T&S rates outside of this.
- Professional Indemnity Insurance Included in day rate.

Note: Rates are exclusive of VAT, which will be charged at the prevailing rate

SFIA Level Definitions

	Autonomy	Influence	Complexity	Business Skills
1. Follow	Works under close supervision. Uses little discretion.	Interacts with immediate colleagues.	Performs routine activities in a structured environment. Requires assistance in resolving unexpected problems.	uses basic information systems and technology functions, applications, and processes demonstrates an organised approach to work learns new skills and applies newly acquired knowledge
	Is expected to seek guidance in expected situations.			has basic oral and written communication skills contributes to identifying own development opportunities
2. Assist	Works under routine supervision. Uses minor discretion in resolving problems or enquiries. Works without frequent reference to others.	influence immediate colleagues. May have some external contact with customers and suppliers.	Performs a range of varied work activities in a variety of structured environments.	understands and uses appropriate methods, tools and applications. demonstrates a rational and organised approach to work is aware of health and safety issues. Identifies and negotiates own development opportunities has sufficient communication skills for effective dialogue with colleagues. Is able to work in a team Can plan, schedule and monitor own work within short time horizons absorbs technical information when it is presented systematically and applies it effectively

Auton	nomy I	Influence	Complexity	Business Skills
genera Uses c in ider resolv proble and as Usuall specifi has wo at frec Deterr issues	ral supervision.	and influences department/project team members.	of work, sometimes complex and non-routine, in a variety of environments.	

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4. Enable	Works under general direction within a clear framework of accountability. Exercises substantial personal responsibility and autonomy. Plans own work to meet given objectives and processes.	Influences team and specialist peers internally. Influences customers at account level and suppliers. Has some responsibility for the work of others and for the allocation of resources. Participates in external activities related to own specialism. Makes decisions which influence the success of projects and team objectives.	Performs a broad range of complex technical or professional work activities, in a variety of contexts.	selects appropriately from applicable standards, methods, tools and applications. Demonstrates an analytical and systematic approach to problem solving communicates fluently orally and in writing, and can present complex technical information to both technical and non-technical audiences facilitates collaboration between stakeholders who share common objectives plans, schedules and monitors work to meet time and quality targets and in accordance with relevant legislation and procedures. rapidly absorbs new technical information and applies it effectively has a good appreciation of the wider field of information systems, their use in relevant employment areas and how they relate to the business activities of the employer or client. maintains an awareness of developing technologies and their application and takes some responsibility for personal development

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Autonomy		Influence	Complexity	Business Skills
Ensure or advise Is fully acco technical w project/ su Receives as objectives. Establishes team objec and delega	vork and/or pervisory responsibilities. ssignments in the form of own milestones and ctives, ites responsibilities.	suppliers and peers within industry on the contribution of own specialism. Has significant responsibility for the work of others and for the allocation of resources.	Performs a challenging range and variety of complex technical or professional work activities. Undertakes work which requires the application of fundamental principles in a wide and often unpredictable range of contexts. Understands the relationship between own specialism and wider customer or organisational requirements.	advises on the available standards, methods, tools and applications relevant to own specialism and can make correct choices from alternatives analyses, diagnoses, designs, plans, execute and evaluates work to time, cost and quality targets communicates effectively, formally and informally, with colleagues, subordinates and customers demonstrates leadership facilitates collaboration between stakeholders who have diverse objectives understands the relevance of own area of responsibility or specialism to the employing organisation takes customer requirements into account when making proposals takes initiative to keep skills up to date. Mentors more junior colleagues maintains an awareness of developments in the industry



demonstrates creativity and innovation in applying solutions for the benefit of the customer

	Autonomy	Influence	Complexity	Business Skills
Initiate or influence	Has defined authority and responsibility for a significant area of work, including technical, financial and quality aspects. Establishes organisational objectives and delegates responsibilities Is accountable for actions and decisions taken by self and subordinates.	organisation and influences customers and suppliers and industry at senior management level.	Performs highly complex work activities covering technical, financial and quality aspects. Contributes to the formulation of IT strategy. Creatively applies a wide range of technical and/or management principles.	absorbs complex technical information and communicates effectively at all levels to both technical and non-technical audiences. Assesses and evaluates risk understands the implications of new technologies demonstrates clear leadership and the ability to influence and persuade has a broad understanding of all aspects of IT and deep understanding of own specialism(s). understands and communicates the role and impact of IT in the employing organisation and promotes compliance with relevant legislation takes the initiative to keep both own and subordinates' skills up to date and to maintain an awareness of developments in the IT industry

	Autonomy	Influence	Complexity	Business Skills
7. Set Strategy and inspire	Has authority and responsibility for all aspects of a significant area of work, including policy formation and application. Is fully accountable for actions taken and decisions made, both by self and subordinates	Makes decisions critical to organisational success. Influences developments within the IT industry at the highest levels. Advances the knowledge and/or exploitation of IT within one or more organisations. Develops long-term strategic relationships with customers and industry leaders.	and application of strategy. Applies the highest level of management and leadership skills. Has a deep understanding of the IT industry and the implications	has a full range of strategic management and leadership skills understands, explains and presents complex technical ideas to both technical and non-technical audiences at all levels up to the highest in a persuasive and convincing manner has a broad and deep IT knowledge coupled with equivalent knowledge of the activities of those businesses and other organisations that use and exploit IT communicates the potential impact of emerging technologies on organisations and individuals and analyses the risks of using or not using such technologies assesses the impact of legislation, and actively promotes compliance takes the initiative to keep both own and subordinates' skills up to date and to maintain an awareness of developments in IT in own area(s) of expertise.